TQAS

OVER-ARCHING QUALITY ASSURANCE

MANUAL 2013 V4.3

KERRY EDUCATION & TRAINING BOARD

This Transition Quality Assurance System QA Manual reflects the content of the SOLAS QA Agreement with QQI

NB: - This document has been developed by SOLAS to support the training programmes and Training Centres transferring to ETBs. This generic overarching Quality Assurance Manual reflects the content of the SOLAS, QQI QA agreement originally established in 2006. The IP relating to this document is open for ETBs to use. This manual can be utilised by ETBs in the context of training programmes and Training centres transferring to ETB governance subject to agreement with Quality and Qualifications Ireland (QQI).







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Introduction

In 2011 The Minister for Education and Skills Ruairí Quinn T.D. proposed the dissolution of FÁS and the VECs and the establishment of Education and Training Boards (ETBs) and SOLAS.

The ETBs were established through implementation of the Education and Training Boards Act on 1 July 2013. As a result of implementation of the act the VECs were dissolved and 16 ETBs were established.

On the 27th of October 2014 SOLAS was established. FÁS was dissolved and the training provision and 16 training centres under SOLAS governance will shortly be transferred to the ETBs.

The aim of this generic overarching quality assurance manual is to provide support to ETBs in the context of the transfer of SOLAS training provision and training centres to same. The generic nature of the manual will facilitate customisation of the manual to reflect ETB governance in the context of quality assurance. The content of the manual reflects the content of the SOLAS QA Agreement with QQI. It should be noted that utilisation of the Quality Assurance manual **must be agreed by the ETB with QQI**.

The Education and Training Boards Act 2013, *Section 10,* sets out the functions of Education and Training Boards. They include:-

- Providing for the establishment and maintenance of education and training board schools, centres for education and education or training facilities in its functional area
- Establishing and maintaining such institutions at the direction of the Minister
- Planning, providing, coordinating and reviewing the provision of education and training in those bodies as well as in children detention schools, prisons and facilities maintained by other public service bodies
- Adopting strategy statements and annual service plans
- Delivering training for bodies who provide funding for this, such as SOLAS
- Supporting the provision, coordination, administration and assessment of youth work services, and
- Assessing the economy, efficiency and effectiveness of its functions.
- Subsection (2) makes provision for boards to consult with relevant people and bodies at Committee Stage, to include business and employers' groups in the list of people to be consulted by boards in carrying out their functions.
- The legislation maintains the distinction between functions which are reserved to the elected members of a board and the executive functions which are performed by the Chief executive and his or her staff.
- Section 12 sets out which provisions of the Bill are reserved functions.

Objectives

- Caring, Inclusiveness and Equality
- Proactive Customer Service
- Innovation and Flexibility
- Trust and Partnership

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- Professionalism
- Cost-effectiveness

KERRY ETB – Quality Assurance

Qualifications and Quality Assurance (Education and Training) Act 2012

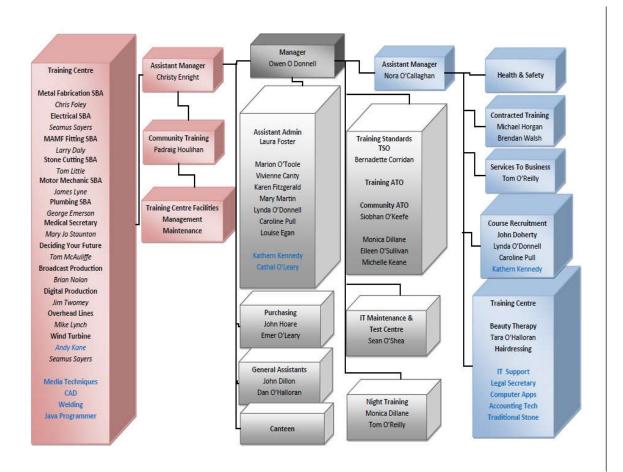
November 2012 saw the introduction of the Qualifications and Quality Assurance (Education and Training) Act 2012 and the establishment of Quality and Qualifications Ireland (QQI). On the 6th of November 2012 the QQI was formed through the amalgamation of the Further Education and Training Awards Council (), the Higher Education and Training Awards Council (HETAC), the Irish Universities Quality Board (IUQB) and the National Qualifications Authority of Ireland (NQAI).

QQI is responsible for the external quality assurance of the further and higher education and training sector. Qualifications and Quality Assurance (Education and Training) Act 2012 states that QQI will develop criteria for quality assurance and that based on said criteria:-

... (1) Subject to *sections* <u>29</u>, <u>30</u>, <u>32</u> and <u>33</u>, each relevant provider and linked provider shall establish procedures in writing for quality assurance for the purposes of establishing, ascertaining, maintaining and improving the quality of education, training, research and related services the provider provides.

This overarching Quality Assurance Manual reflects the content of the FÁS now SOLAS, QQI Quality Assurance agreement established in 2006. Utilisation by ETBs of this QA manual in the context of training centres transferring to ETB governance must be agreed in advance of utilisation with QQI.

ETB Organisational Structure



ETB Vision / Mission Statement

It is the mission of Kerry Education and Training Board, in conjunction with other education and training agencies and community development bodies, to create and promote the development of a learning society in Kerry, so that all who live in Kerry have access to the education and training required by their personal, social, cultural, economic and civic needs.

QUALITY POLICY

The ETB Quality Policy

Kerry ETB Training Centre is committed, as a core element in its organisational strategy, to achieving service excellence in all of its labour market services, within a framework of total quality, continuous improvement and accreditation. Our strategy is based on a policy that values our customers and aims to provide a consistent, quality service to meet their needs. We will continue to build on our experience and significant progress to date, with a view to encouraging our services to adapt on an on-going basis to the changing needs of our customers. We will do this by working together in partnership, with a clear focus and commitment to serving our customers, and thereby achieve our Vision - "to excel in providing labour market services".

Customer Charter

The charter below sets out the standard of Programmes and Services that our Customers can expect from Kerry ETB Training Centre

The Programmes and services we provide are guided by our Core Customer Values:

- We ensure our customers are treated in a caring, inclusive and equal way
- We aspire to customer excellence by responding to our customers through joint identification of needs, and working with them to achieve agreed outcomes.
- We strive to be as innovative and as flexible as possible in meeting the changing needs of our customers
- We consult with our customers in an open and impartial way, supporting the partnership way of working in Kerry ETB.
- We strive to provide all Programmes and Services to our customers in an effective and efficient manner.

TRANSITION QUALITY ASSURANCE SYSTEM OVERVIEW

The following sections of this *Overarching Transition Quality Assurance Manual* contain details of the Transition Quality Assurance System (TQAS) components which include:-

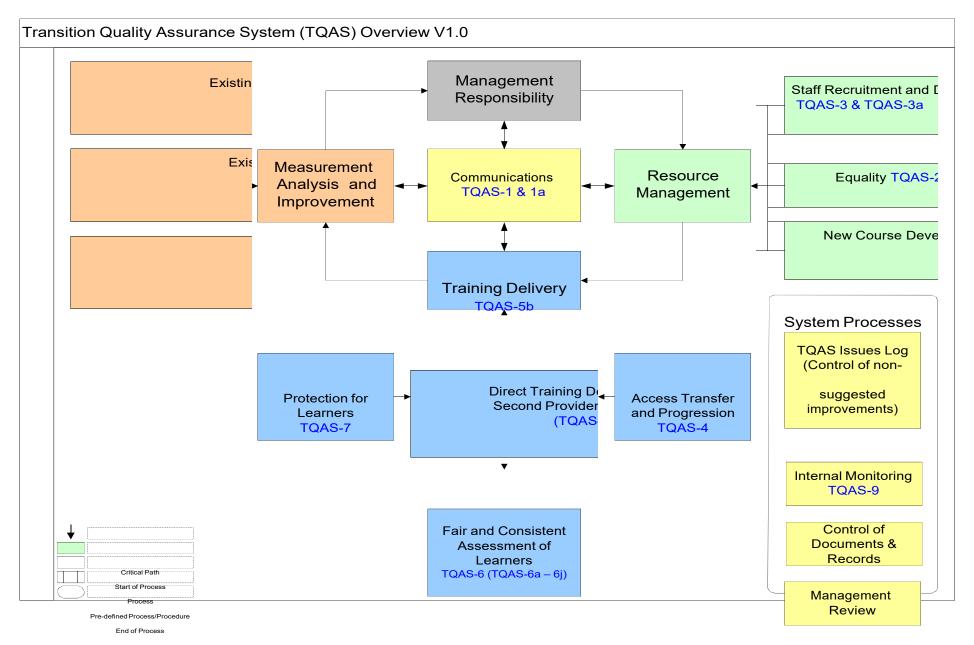
- TQAS Overview
- TQAS Policy Documents
- TQAS Process Maps
- TQAS Document and Form Detail (included in relevant process maps)

PROCEDURES – TQAS OVERVIEW AND SYSTEM CONTROL

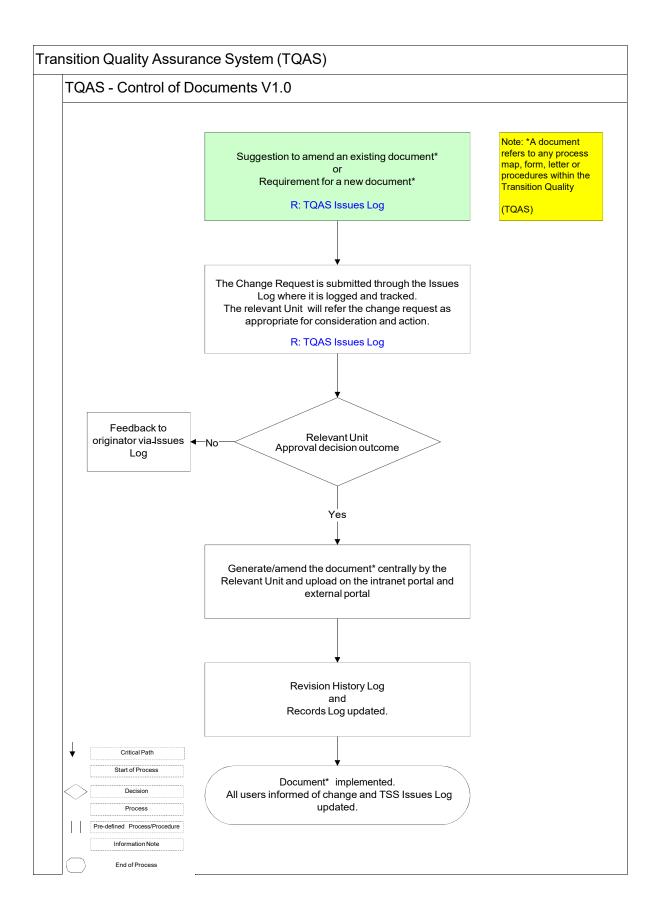
TQAS overview and system control process maps are available in this overarching quality assurance manual and on the Intranet /Transition Quality Assurance System (TQAS) as follows:-

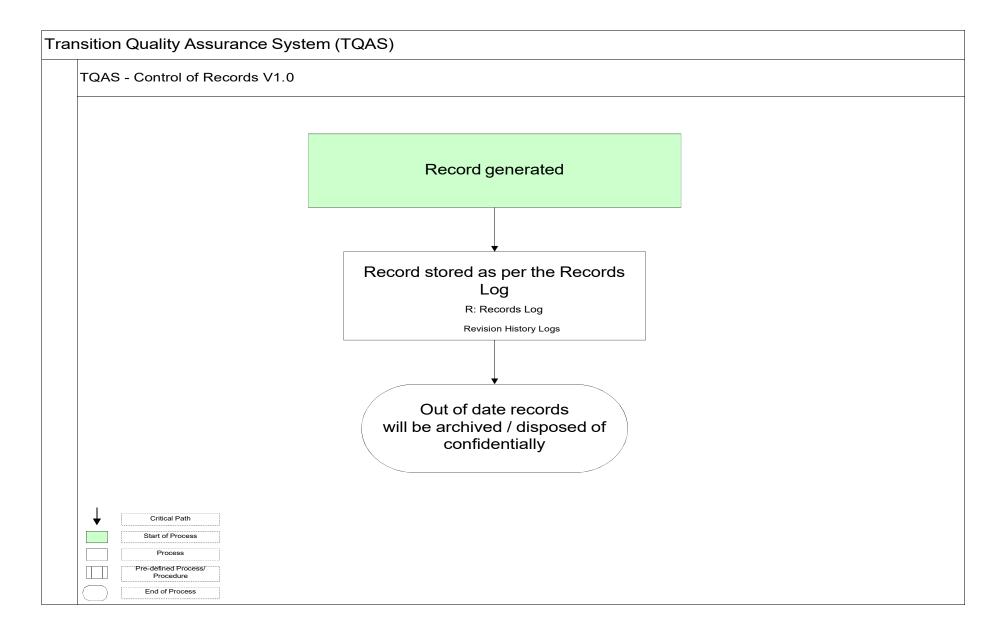
TQAS Overview and System Control Process Maps

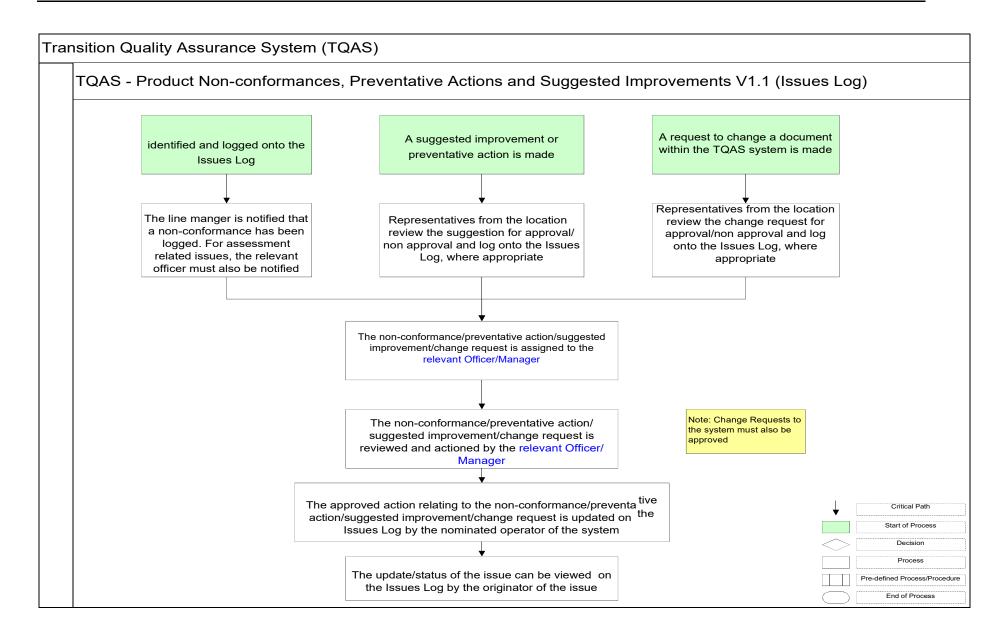
- TQAS Transition Quality Assurance System Overview
- TQAS Control of Documents
- TQAS Control of Records
- TQAS Product Non-Conformances, Preventative Actions and Suggested Improvements (Issues Log)
- TQAS Management Review Process

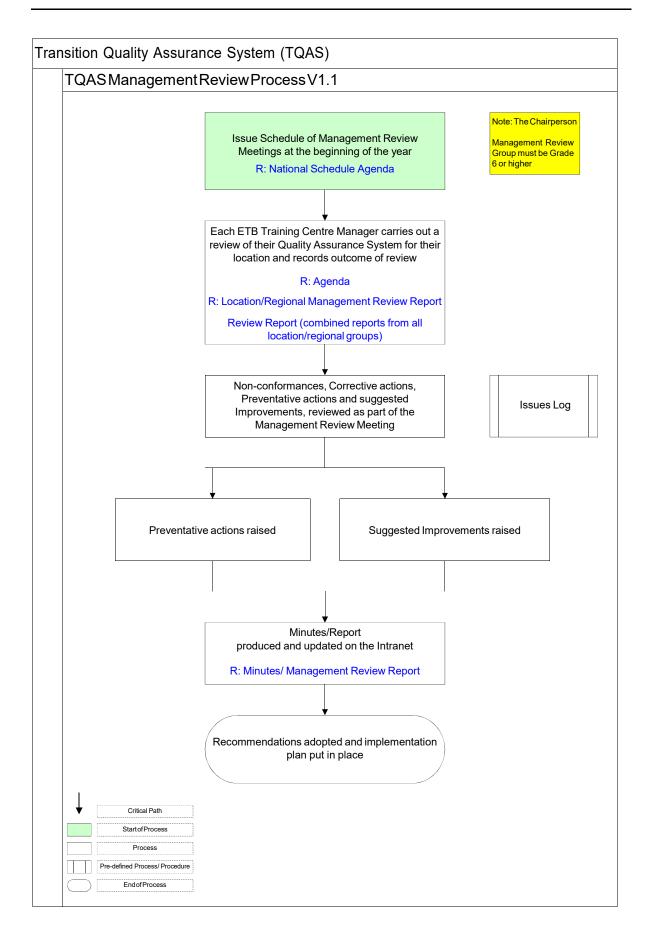


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TRANSITION QUALITY ASSURANCE SYSTEM POLICIES AND PROCEDURES

1. COMMUNICATIONS

POLICY

The Kerry ETB is committed to the provision of an effective communications system for all stakeholders. This commitment is reflected in the Kerry ETB Service Plan. We recognise the importance of providing information to prospective and current learners, staff and other stakeholders. We also recognise the importance of obtaining and acting upon information and feedback from all learners, staff and key stakeholders to maintain and improve programme quality.

1.1 Purpose

1.1.1 The purpose of this policy is to ensure that an effective communications system for stakeholders is provided

1.2 Responsibilities

- 1.2.1 The Kerry ETB and ETB Training Centre has responsibility, as appropriate, to manage:
 - a) Provision of information on training to prospective and current learners, staff, and other internal and external stakeholders
 - b) Acquisition of feedback from all stakeholders
 - c) Utilisation of this feedback for the purpose of continuous improvement of training programmes and related services.
- 1.2.2 The Kerry ETB and ETB training centre has responsibility to provide particular information relating to Curriculum, Assessment, and Programme Evaluation. The training centre will provide this information through mechanisms such as the following:
 - a) 'A TRAINING SPECIFICATION'
 - b) Assessment documentation including 'PRINCIPLES OF ASSESSMENT', 'FEATURES OF ASSESSMENT', and 'DESIGNING AN ASSESSMENT SYSTEM'
 - c) ASSESSMENT REGULATIONS
 - d) QUALITY ASSURANCE ASSESSMENT OPERATING PROCEDURES'
 - e) NATIONAL QUALITY ASSURANCE OPERATIONAL PROCEDURES FOR EVALUATION OF PROGRAMMES AND SERVICES'.
- 1.2.3 The Kerry ETB has responsibility for analysis and local forecasting of labour market trends and skills, conducting follow-up surveys of our participants, monitoring of our performance indicators, compiling planning reports and Annual Reports
- 1.2.4 The Kerry ETB has responsibility to ensure clear internal and external communication routes in relation to the findings and actions arising from the evaluation process.

PROCEDURES - COMMUNICATIONS

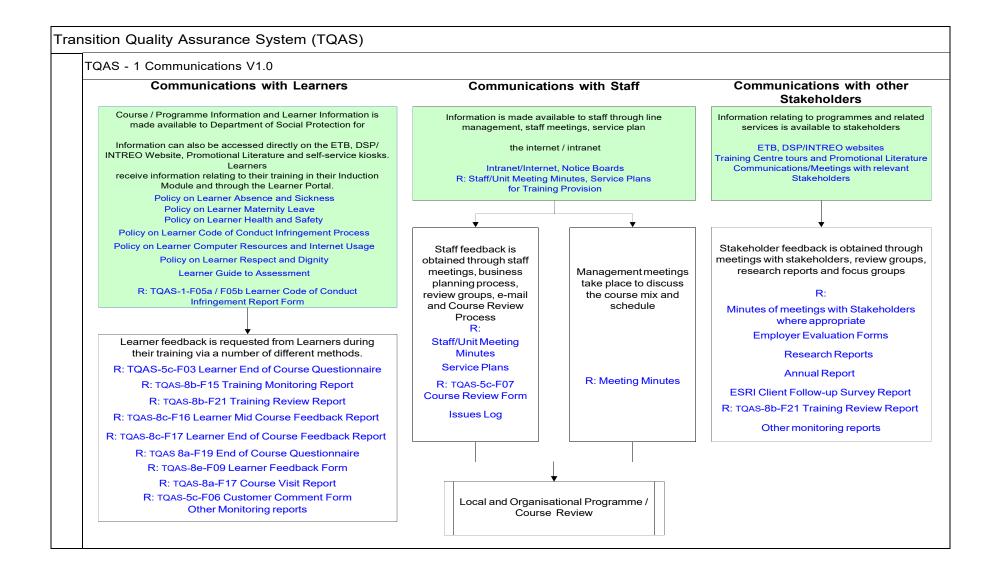
Quality Assurance Communication Procedures are available in this Overarching Quality Assurance Manual and on the Intranet /Transition Quality Assurance System (TQAS) as follows:-

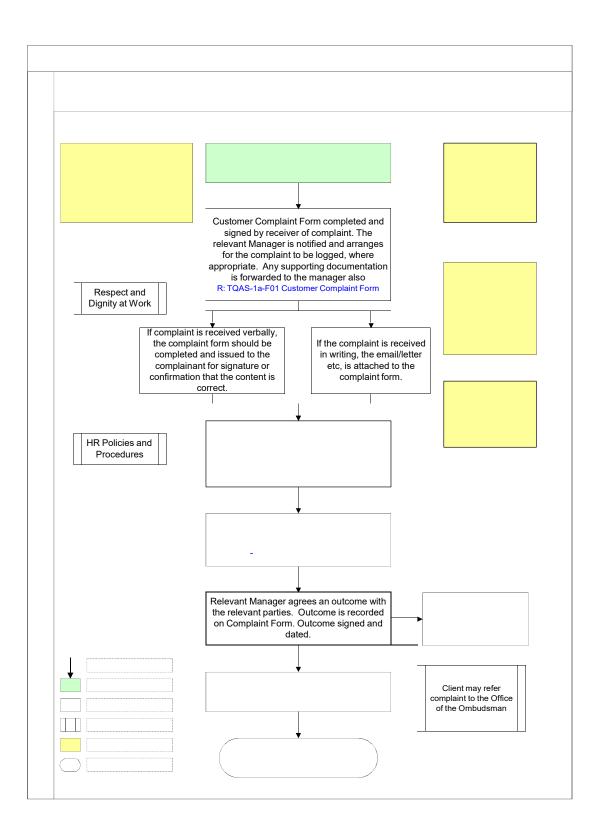
TQAS Section One Process Maps

- TQAS 1 Communications
- TQAS 1a Customer Complaints

Communications' procedures are also integrated into other relevant procedures such as:

- Staff Recruitment and Development
- Programme Development Delivery and Review
- Assessment
- Monitoring
- Evaluation





1.3 Monitoring Evidence of Implementation

- 1.3.1 The Kerry ETB training centre monitors the implementation of this Communications policy
- 1.3.2 Evidence to confirm implementation of TQAS Communications Policy and procedure will at a minimum, include:
 - KERRY ETB website; contacts with stakeholders
 - Intranet (if/as appropriate)
 - o IT Helpdesks
 - KERRY ETB/TRAINING CENTRE Service Plans
 - Customer Charter (where appropriate)
 - Promotional materials
 - Learner feedback forms and surveys
 - Follow-up survey of learners
 - Complaints procedure feedback
 - Staff meeting agendas and minutes, Intranet
 - Minutes of meetings with stakeholders
 - Research reports.
 - o Learner Portal
 - Transition Quality Assurance System (TQAS) Documents and Forms

1.4 COMMUNICATION MECHANISMS

In addition to the numerous communication mechanisms which are provided also available are mechanisms, which build on and augment the organisation's existing ICT technological systems. These include:-

(i) National Course Data Base (NCDB)

The NCDB contains a list of all ETB Training Centre run courses. Courses are listed in alphabetical order and the target major award or component module for each course is detailed in the course specification (QA 58/01)

(i) Central Assessment Management System (CAMS)

The Central Assessment Management System (CAMS) is the primary method of securely storing and distributing all assessments, (except Phases 4 and 6 Apprenticeship Assessments). Its purpose is to ensure that designated staff have direct access to the latest version of assessments.

Assessments on CAMS are divided into two categories:-

- 1. Non-Apprenticeship Assessments
- 2. Phase 2 Craft Apprenticeship Assessments CAMS Non-Apprenticeship Assessments are structured by award type: Minor, Major, Special Purpose, Supplemental

(ii) Results Capture Certification Request System (RCCRS)

The RCCRS provides an award management facility which includes management of:-

- a) Certifying body and award details
- b) The alignment of awards to training courses
- c) The relationship between QQI major awards and their minor award components
- d) Provides a facility for Training Centre assessors, and assessors delivering training directly to enter/capture assessment results on the system
- e) Facilitates the Kerry ETB Training Centre quality assurance process by supporting, and recording the outcomes of:-
 - The Kerry ETB Training Centre results approval process
 - The Kerry ETB Training Centre assessment appeals process
 - Requests certificates and records certificate details
 - Integrates with existing Kerry ETB Training Centre IT systems for data exchange
 - Integrates with awarding body IT systems, where appropriate (specifically QQI and City & Guilds)
 - Generates management information reports on Kerry ETB Training Centre delivered, assessment and certification activity

(1V) CARS Curriculum and Assessment Revision System

The *Curriculum and Assessment Revision System* (CARS) enables Apprenticeship Services to revise and maintain the curricula and assessments for each trade. The automated revision numbering system ensures that Instructors are always using the correct revision of curricula and assessments and is accomplished by the electronic creation of *Phase Summary Assessment Sheets* (PSAS) and *On-the-Job Competency Sheets* (OTJCS) from CARS.

(V) Apprenticeship Client Services System (ACSS)

The information created in CARS and implemented by Apprenticeship Services, can be used to schedule specific curriculum revisions of a trade in the Apprenticeship calendar.

(vi) Test Event Notification and Results Capture System (TENRCS)

This is an IT system currently in development which will automate the manual assessment processes and will feed into the existing results and certification systems (RCCRS for adult courses and CARS for apprenticeship courses).

(vii) Quality Assurance Monitoring and Evaluation Systems

These systems facilitate the Kerry ETB and the Kerry ETB training centre to manage on-going monitoring, programme review, evaluation and reporting to QQI and SOLAS in relation to Kerry ETB provided, organised and procured training programmes

2. EQUALITY

Policy

The Kerry ETB is committed to the provision and promotion of equality in all aspects of its programmes and related services, including staff development and training.

2.1 Purpose

2.1.1 The purpose of this policy is to ensure that training programmes and related services are delivered in a manner that accommodates diversity, combats discrimination and promotes equality of opportunity.

2.2 Responsibilities

- 2.2.1. Responsibility regarding equality is as follows:
 - a) The Kerry ETB Training Centre has responsibility for the dissemination of the EQUAL STATUS POLICY & FRAMEWORK' - equality planning, for the production, support, dissemination and review of equality information and for ensuring that an overall framework for equality-related training is in place. The Kerry ETB training centre also has responsibility for providing support in ensuring development and delivery to staff of equality-related training.

2.3 Equality Training

2.3.1. The Kerry ETB will ensure that all staff associated with learners, are provided with training in relation to equality issues.

2.4 Equality Planning

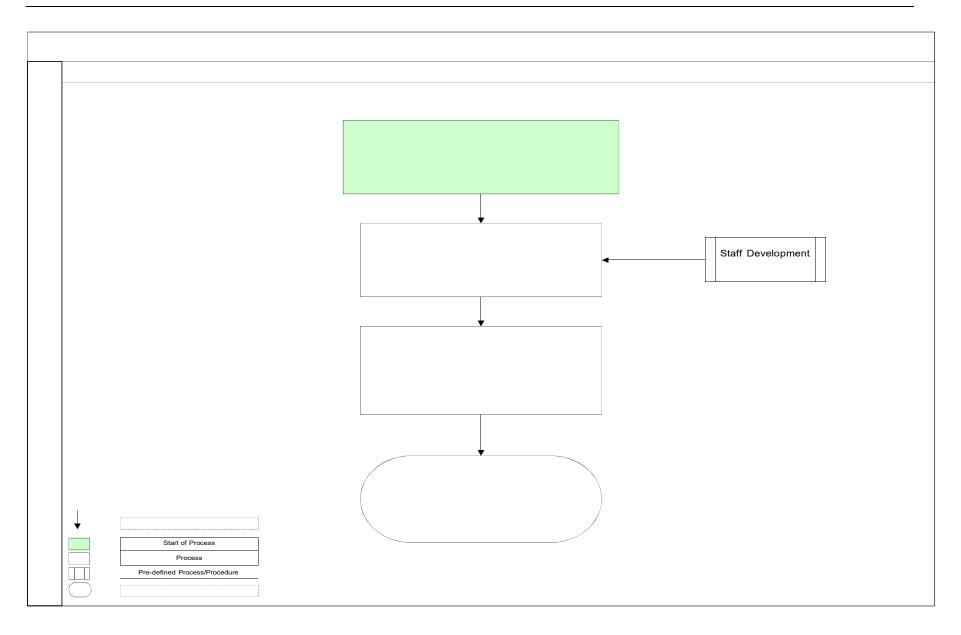
2.4.1. The Kerry ETB training centre has responsibility for equality planning and the development of Equality action plans as appropriate.

Procedures – Equality

Quality Assurance Equality procedures are available in this Overarching Quality Assurance Manual and on the Intranet /Transition Quality Assurance System (TQAS) as follows:-

TQAS Section Two Process Maps

TQAS – 2 Equality



2.5 Monitoring Evidence of Implementation

- 2.5.1 The Kerry ETB training centre monitors the implementation of this Equality policy.
- 2.5.2 Evidence to confirm implementation of the Kerry ETB Equality policy and procedure will at a minimum, include:
 - Meeting Minutes related to equality
 - Equality Action Plans.
 - Equality action plan results
 - Staff records re Equality training
 - Learner and staff feedback results.
 - Equality related publications
 - Transition Quality Assurance System (TQAS) Documents and Forms

3. STAFF RECRUITMENT AND DEVELOPMENT

POLICY¹

The Kerry ETB recognises that the competencies of its staff are a key determinant in the provision of the quality of its training programmes and related services and is committed to a systematic approach to staff recruitment and further professional development.

3.1 Purpose

3.1.1 The purpose of this policy is to ensure that Kerry ETB staff have up-to-date competencies to provide quality training programmes and related services that address labour market requirements, social cohesion and economic competitiveness at a national, geographical, sectoral, organisational and individual level.

3.2 Responsibilities

- 3.2.1 The Kerry ETB has responsibility to ensure that the recruitment and development of staff involved in the Kerry ETB training centre delivered programmes and related services are in accordance with HR policies and procedures.
- 3.2.2 The Kerry ETB has responsibility to ensure that staff are recruited and developed in accordance with the ETB requirements and HR policies and procedures.

3.3 Staff Recruitment and Allocation

- 3.3.1 Kerry ETB HR facilitates the identification of the knowledge, skills, competencies and experience levels required of staff involved in Kerry ETB provided training programmes and related services. This is achieved through the implementation of recruitment and allocation of staff to the appropriate posts.
- 3.3.2 The Kerry ETB ensures that staff recruitment and allocation criteria are transparent and equitable.

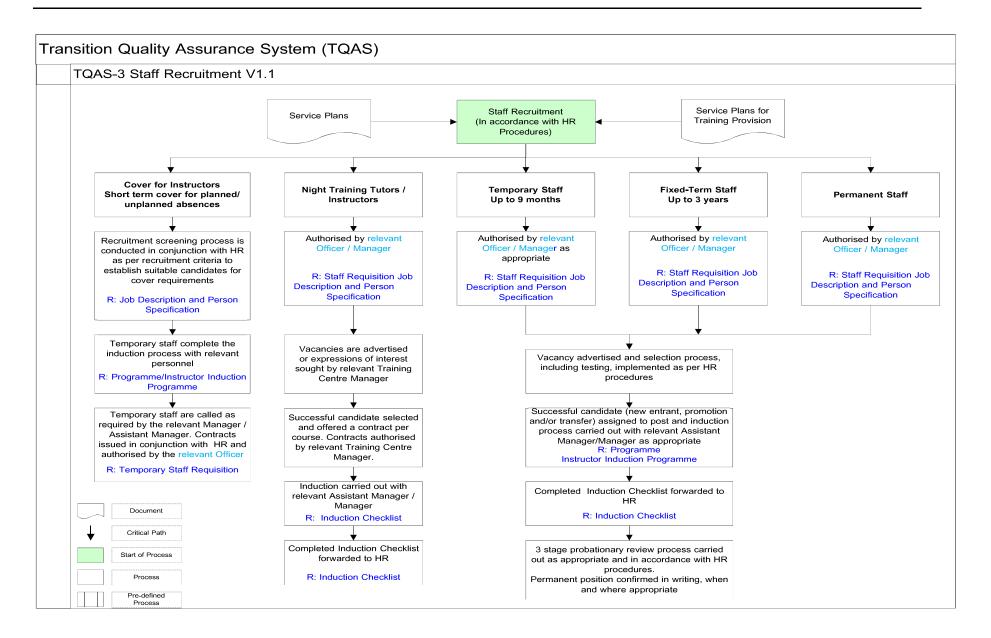
¹ It should be noted that the 'Staff Recruitment and Development Policy' relates only to Kerry ETB Training Centre employees. Policy relating to the recruitment and development of Kerry ETB Training Centre employees, i.e. staff involved in Kerry ETB organised and/or procured training provision, is included in the section on 'Procuring Programme Delivery through Utilisation of Second Providers'.

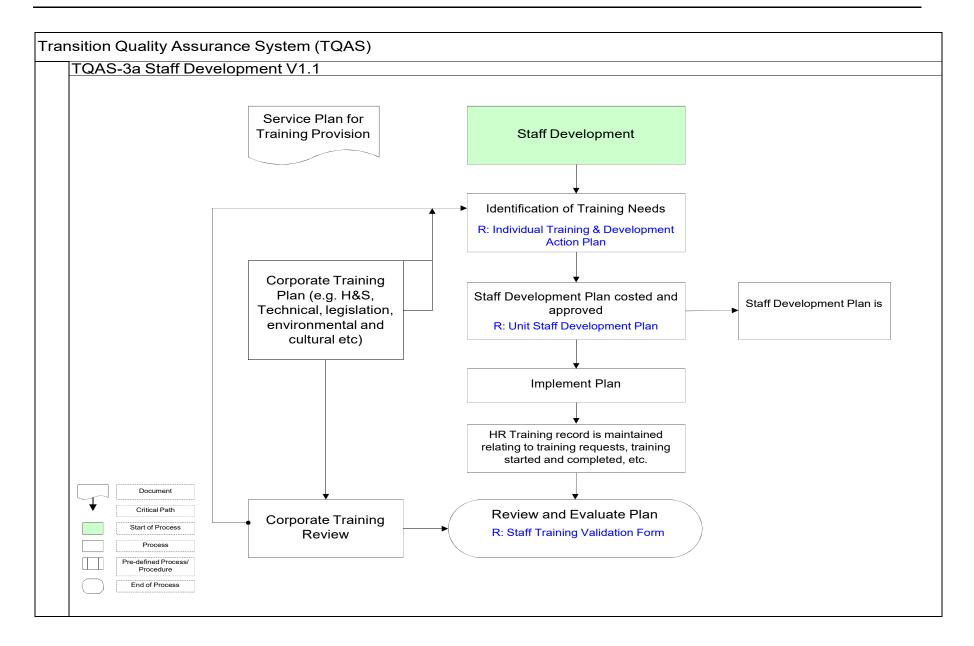
Procedures - Staff Recruitment and Development

Quality Assurance Staff Recruitment and Development procedures are available in this Overarching Quality Assurance Manual and on the Intranet / Transition Quality Assurance System (TQAS) as follows:-

TQAS Section Three Process Maps

- TQAS -3 Staff Recruitment
- TQAS 3a Staff Development





3.4 Monitoring Evidence of Implementation

- 3.4.1 The Kerry ETB training centre monitors the implementation of this Staff Recruitment and Development Policy
- 3.4.2 Evidence to confirm implementation of this Staff Recruitment and Development policy and procedure will at a minimum, include:
 - Job advertisements
 - Job descriptions and personal specifications
 - Staff Handbook
 - HR records
 - Staff training feedback forms
 - Induction Checklists
 - o Individual Training and Development Plans
 - Transition Quality Assurance System (TQAS) Documents and Forms

In addition to the TQAS National Quality Assurance Staff Recruitment and Development Policy, there is a comprehensive set of generic organisational policies and procedures relating to Staff Recruitment and Development.

The Kerry ETB should insert details of HR related policies and procedures here which could include details of:-

- HR policies and where they can be located
- Staff Handbook where available
- Staff Development detail
- How staff development needs are identified e.g. Performance Management Development System (PMDS)

4. ACCESS TRANSFER AND PROGRESSION

Policy

The Kerry ETB is committed to the provision of training programmes that meet the needs of all current and prospective learners and recognises that lifelong learning promotes and facilitates, access, transfer and progression. The Kerry ETB will ensure that learners have access to information in relation to the training programme, entry requirements for the programme, arrangements for recognition of prior learning, transfer and progression opportunities, programme adaptations and learner supports.

4.1 Purpose

4.1.1 The purpose of this policy is to ensure that the Kerry ETB provides information and arrangements to learners in relation to access, transfer and progression opportunities related to training provided, and/or organised and/or procured programmes.

4.2 Responsibilities

The Kerry ETB training and Kerry ETB Training Centre Manager will have responsibility for: -

- 4.2.1 Managing the implementation of this Access, Transfer and Progression policy and to ensure the availability of relevant information to learners
- 4.2.2 Development and Review of information and advice, where appropriate, to assist current and prospective learners to make informed choices in accordance with the following:- QA 58/01 Training Specification, Appraisal of ETB Programmes Leading to QQI Awards, (Pre Validation) or Development of and Validation of ETB Training Programmes and Related Services Leading to Awards
- 4.2.3 The Kerry ETB will support the Kerry ETB training centre in the provision, review and/or dissemination of information that facilitates learners with particular needs.
- 4.2.4 The Kerry ETB will support the Kerry ETB training centre in provision of Access, Transfer and Progression information
- 4.2.5 The Kerry ETB recognises that, regarding access to an award, the statement advises the learner to contact the relevant Awards Council when s/he may already have achieved, through prior learning, the knowledge, skill and competence required for a Major, Minor, Supplemental or Special Purpose award. It is the responsibility of the Awards Councils to provide support to such learners.
- 4.2.6 Provision of all relevant information in a format appropriate to their learners and in line with Quality Assurance procedures related to Access, Transfer and Progression.

Recognition of Prior Learning

4.3 Every programme contains a statement of commitment to developing arrangements for Recognition of Prior Learning (RPL). Where a programme does not provide for RPL, the statement of arrangements makes this clear.

4.4 Facilitating Diversity

- 4.4.1 The Kerry ETB will facilitate, where practicable, learners with particular needs to have access, transfer and progression options in Kerry ETB programmes.
- 4.4.2 Adaptations and supports, which the Kerry ETB training centre can be reasonably expected to offer, are examined and provided, in keeping with programme objectives and the Kerry ETB training centre capacity to deliver.
- 4.4.3 Supports to facilitate learner diversity and to promote equality include the following:
 - a) Information supplied to the learner in an appropriate and accessible format
 - b) Provision of information on supports available for learners with particular needs
 - c) Positive action in relation to entry and selection procedures
 - d) Advice to assist the learner in selecting a programme
 - e) Learner and staff feedback mechanisms on formative assessment
 - f) Assessment modifications/accommodations available.

Procedures – Access, Transfer and Progression

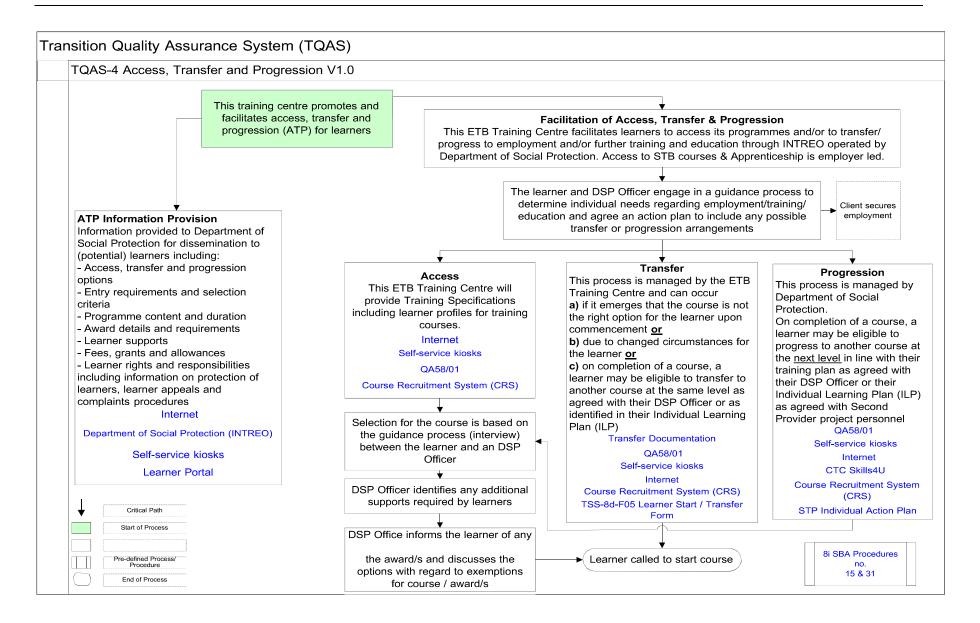
Quality Assurance Access, Transfer and Progression Procedures are available in this Overarching Quality Assurance Manual and on the Intranet /Transition Quality Assurance System (TQAS) as follows:-

TQAS - Section Four Process Maps

TQAS- 4 Access, Transfer and Progression

The procedures related to Access, Transfer and Progression are also integrated into a number of additional procedures which can be located in the following: -

- Communications
- Programme Development Delivery and Review
- Equality
- Assessment



4.5 Monitoring Evidence of Implementation

- 4.5.1 The Kerry ETB training centre monitors the implementation of this Access Transfer and Progression Policy
- 4.5.2 Evidence to confirm implementation of this Access Transfer and Progression policy and procedure will at a minimum, include:-
 - TQAS portal
 - The Learner Portal
 - o Self Service Kiosks
 - Assessment Regulations
 - Transfer Documentation
 - Learner support requests and approvals
 - Section 4, Access, Transfer and Progression, Documents)
 - Transition Quality Assurance System (TQAS) Documents and Forms

5. Programme Development, Delivery and Review

Policy

The Kerry ETB is committed to a systematic approach to the development, delivery and review of its training provision. The purpose of Kerry ETB training is to address labour market requirements, social cohesion and economic competitiveness at a national, geographical, sectoral, organisational and individual level.

The Kerry ETB considers and accommodates, as appropriate, all aspects of training provision at programme design stage, i.e. organisation mission, labour market requirements, target population, programme design, delivery, assessment, learner access, transfer and progression, programme review and, where appropriate, relevant work experience/placement. THIS ETB training centre will also provide other Kerry ETB validated programmes under this TQAS QA system.

5.1 Purpose

5.1.1 The purpose of this policy is to ensure that Kerry ETB provided, organised or procured training programmes and related services are developed, delivered and reviewed in accordance with the Kerry ETB quality assurance Programme, Development, Delivery and Review policy.

5.2 Responsibilities

- 5.2.1 The Kerry ETB has responsibility to support the Kerry ETB Training Centre in engaging in a systematic approach to programme development, delivery and review in the following areas:
 - a) Curriculum development
 - b) Assessment design and review
 - c) Management of the validation application process
 - d) Evaluation of training programmes and related services
- 5.2.2. The Kerry ETB training centre will manage the implementation of this Programme Development, Delivery and Review policy.

5.3 Identification of Economic and Social Learning Needs

- 5.3.1 The Kerry ETB ensures that learning needs for Kerry ETB provided, and/or organised and/or procured programmes are developed:
 - a) with particular reference to publications such as, 'APPRAISAL OF PROGRAMMES LEADING TO QQI COMMON AWARDS (PRE-VALIDATION)' to address labour market requirements, social cohesion and economic competitiveness at a national, geographical, sectoral, organisational and individual level
 - b) In accordance with agreed industry standards and in consultation with relevant stakeholders.

5.4 **Programme Development**

5.4.1 The Kerry ETB ensures that the systems for developing its provided, and/or organised and/or procured training programmes and assessments are agreed with QQI.

Programmes and assessments can be developed utilising the following:-

- a) The QA policies and Training and Assessment Design series:
 - 'IDENTIFICATION OF TRAINING NEEDS', QA58/01 'TRAINING SPECIFICATION', and/or other tools for planning training
 - 'APPRAISAL OF PROGRAMMES LEADING TO QQI COMMON AWARDS (PRE-VALIDATION)' or 'DEVELOPMENT AND VALIDATION OF TRAINING PROGRAMMES AND RELATED SERVICES LEADING TO AWARDS'
 - Assessment design series QA98/01 'PRINCIPLES OF ASSESSMENT', QA98/02 'FEATURES OF ASSESSMENT', QA98/03 'DESIGNING AN ASSESSMENT SYSTEM'
 - 'QUALITY ASSURANCE ASSESSMENT OPERATING PROCEDURES'
 - 'QUALITY ASSURANCE OPERATIONAL PROCEDURES FOR EVALUATION OF PROGRAMMES AND SERVICES'.
- b) Other tools for planning training.

Alternatively

Programmes and assessments can be developed utilising the current ETB/QQI agreed methodology for programme and assessment development.

(Individual ETBs can insert their agreed methodology here)

5.4.2 Workplace training or work experience placements may be provided for learners, as part of their training programme, where appropriate.

5.5 **Programme Validation**

- 5.5.1 The Kerry ETB will:-
 - Process all validation applications in line with the relevant Programme Approval Agreement.
 - Submit for validation to the relevant Awarding body all programmes that lead to awards
 - In Kerry ETB organised and procured training, where programmes involve second providers known to the Kerry ETB, before programme validation, this Kerry ETB will consult with such providers and show evidence of such consultation before the Kerry ETB application for validation is made.
- 5.5.4 In Kerry ETB organised and procured training, quality assurance responsibilities of the Kerry ETB as first training provider and any second provider involved form part of a written statement of arrangements as specified in the Quality Assurance Policy section re Procuring Programme Delivery through Utilisation of Second Training Providers.

5.6 **Programme Delivery**

- 5.6.1 Programmes delivered by the Kerry ETB will be selected from former FÁS, SOLAS, former VEC and ETB QQI, validated programmes.
- 5.6.2 The Kerry ETB training centre will ensure that training provision is in compliance with relevant legislation including access to premises, facilities and resources in order to achieve programme objectives.
- 5.6.3 The Kerry ETB training centre will ensure the maintenance of learner records of attendance, progress, assessment and certification in relation to Kerry ETB provided training and in relation to organised and procured training.
- 5.6.4 The Kerry ETB training centre will ensure that all personnel who deliver training and assessment have relevant skills and sufficient materials to adapt and deliver training appropriate to the needs of learners, in line with training schedules.

5.7 Programme Review

- 5.7.1 The Kerry ETB and Kerry ETB training centre ensures that regular reviews, in accordance with quality management systems for the Kerry ETB training programmes and related services, take place to assess their continued relevance to learning needs and programme objectives and to ensure their alignment to a changing labour market.
- 5.7.2 Programmes are reviewed regularly (e.g. programme cycle, annually, biennially) and improvement actions, noted in the programme review report, are implemented.
- 5.7.3 Programme reviews include a comparison of training provision against the learning needs analysis. This includes identified performance criteria such as feedback from learners, feedback from other relevant stakeholders, labour market research, efficient management of resources, course waiting-list data, placement and assessment and certification results.

PROCEDURES – PROGRAMME DEVELOPMENT, DELIVERY AND REVIEW

Quality Assurance Programme Development, Delivery and Review Procedures are available in this Overarching Quality Assurance Manual and on the Intranet /Transition Quality Assurance System (TQAS) as follows:-

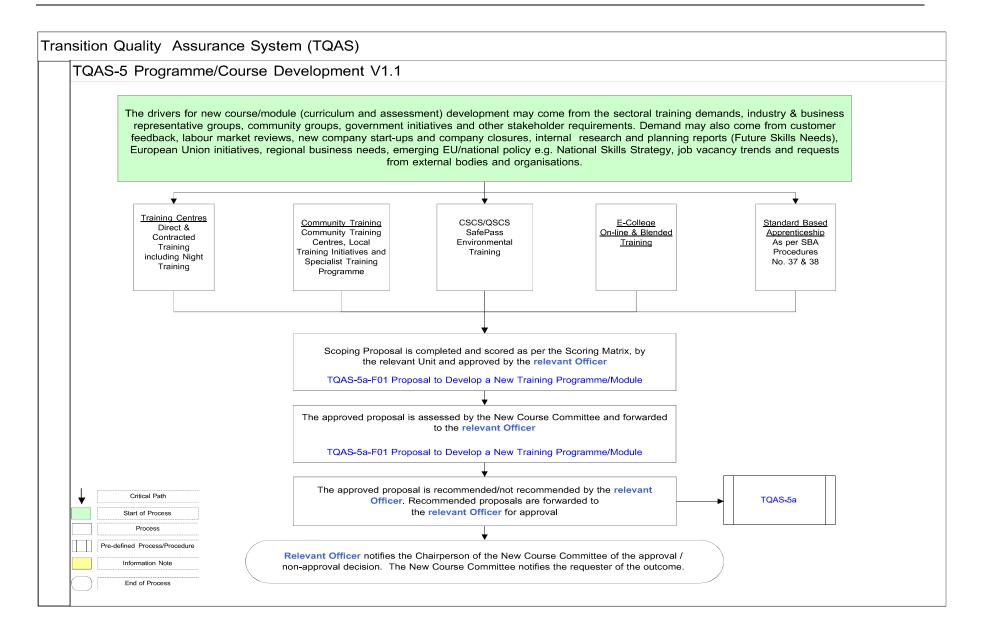
TQAS - Section Five Process Maps

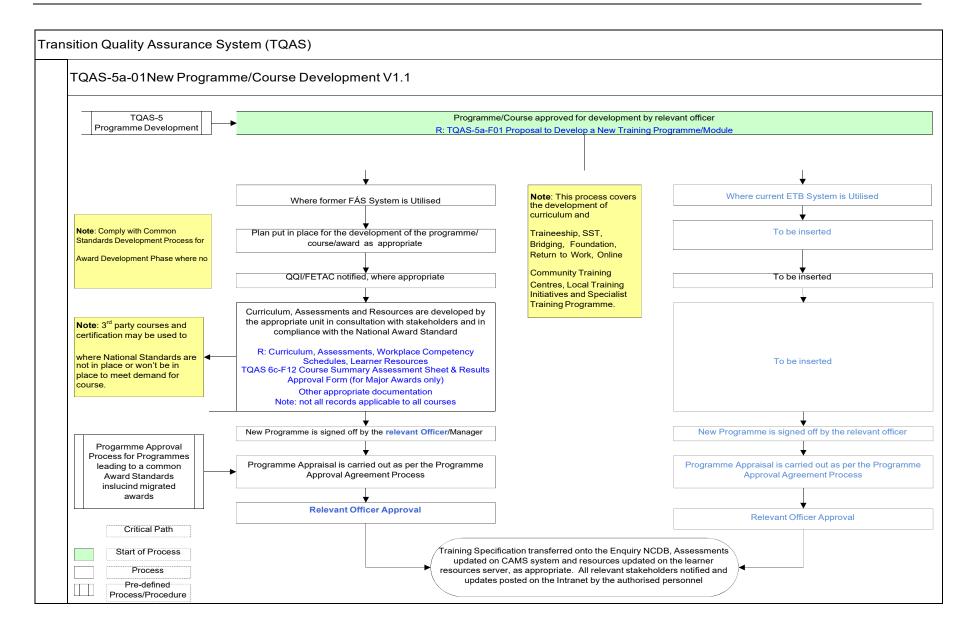
- TQAS-5 Programme/Course Development
- TQAS-5a-01 New Programme/Course Development
- TQAS-5a-02 Validated Programmes
- TQAS-5a-03 Community Training Second Provider Request for Programme Validation
- TQAS-5b Training Delivery Overview
- TQAS-5c Direct Training Delivery
- TQAS-5d Programme/Course Review Overview (Local & Organisational Review)
- TQAS-5e Local Programme/Course Review (Delivery and Curriculum & Assessment)
- TQAS-5f Organisational Training Programme/Course Review

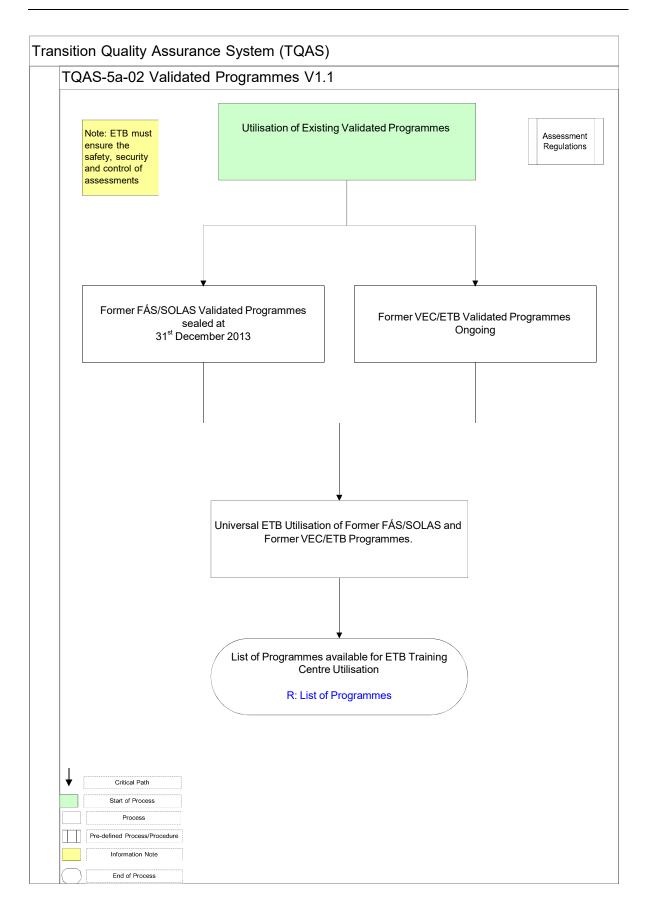
The core requirements for the development of a programme and for its validation by QQI are set out in: -

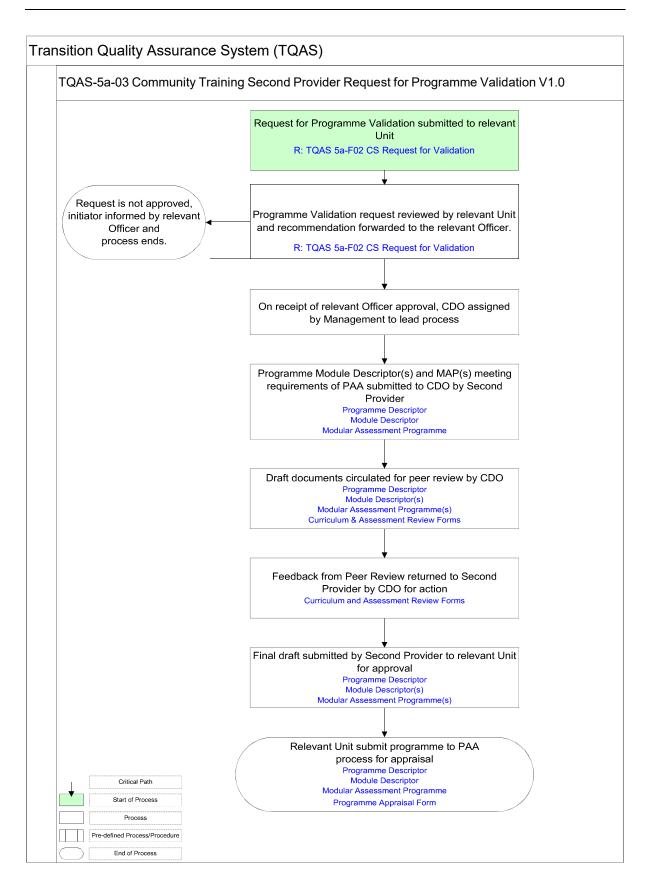
- TQAS-5 Programme/Course Development
- TQAS-5a-01 New Programme/Course Development
- TQAS-5a-02 Validated Programme

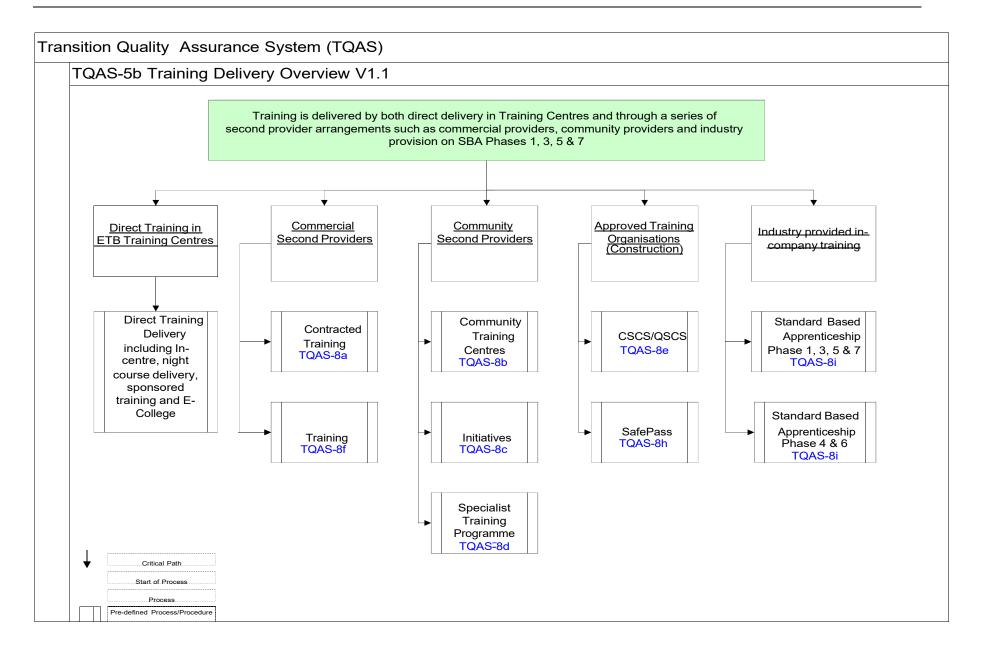
All staff involved in programme design, development, delivery and review must adhere to the requirements.

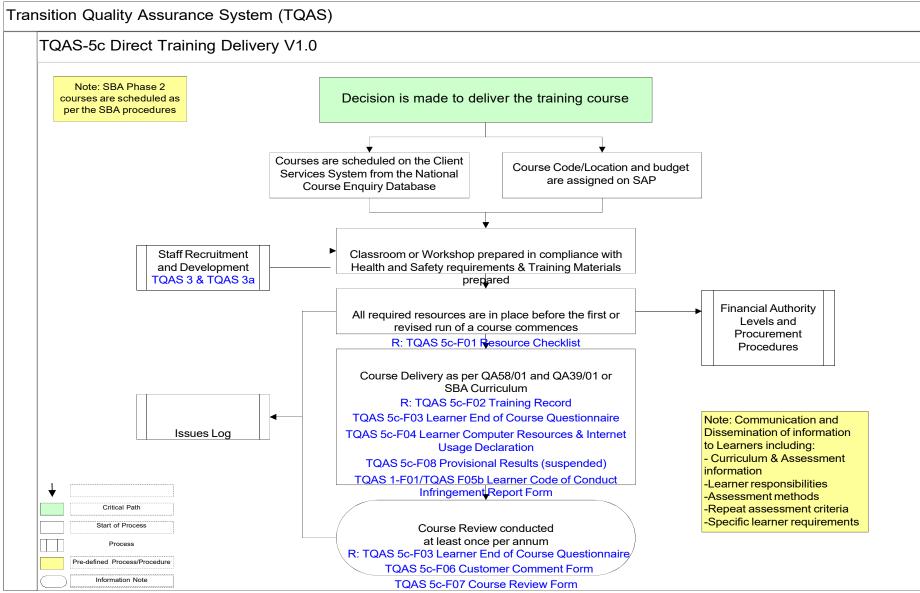




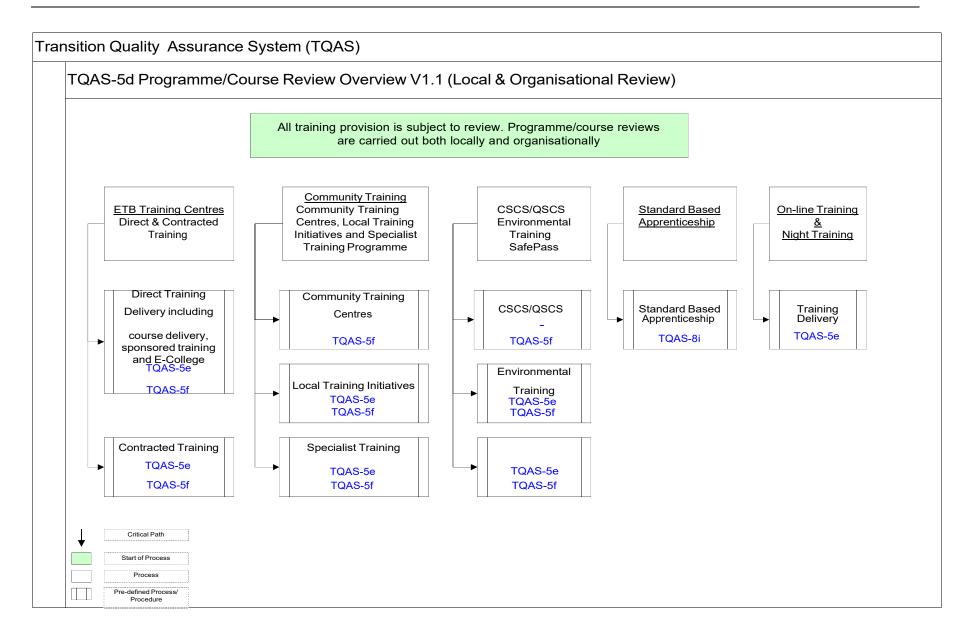


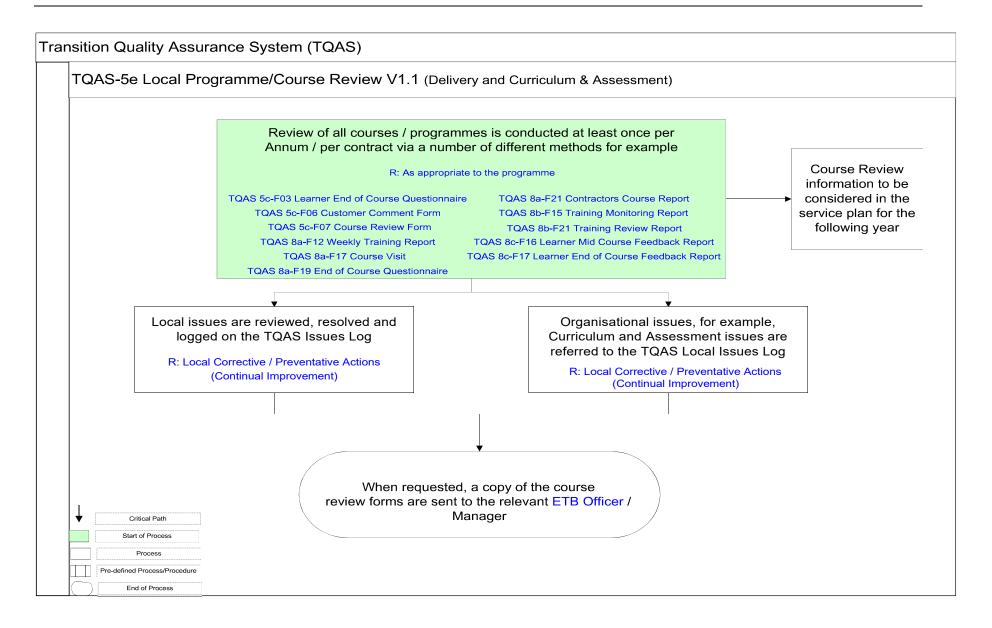


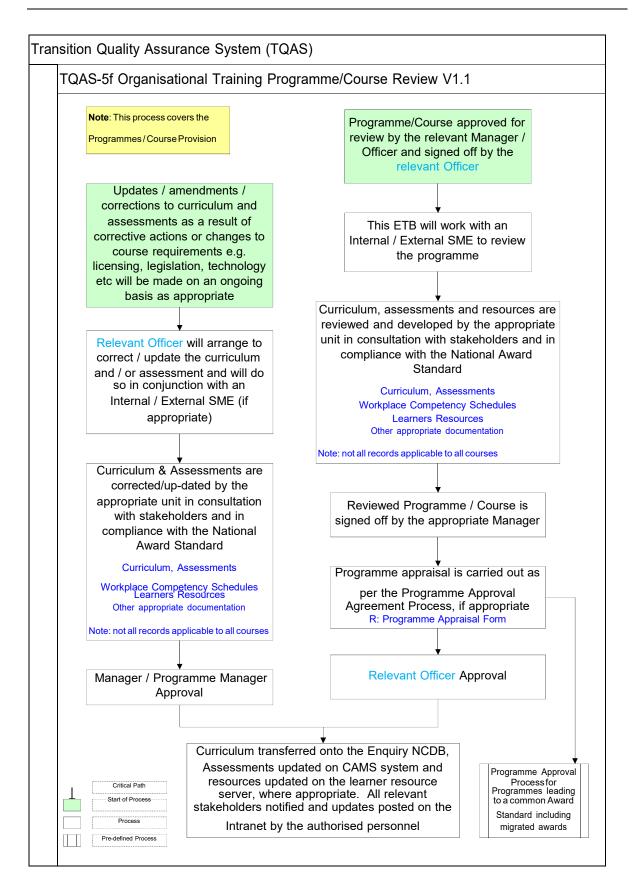




End of Process







5.8 Monitoring Evidence of Implementation

- 5.8.1 The Kerry ETB training centre monitors the implementation of this Programme Development Delivery and Review policy
- 5.8.2 Evidence to confirm implementation of this Programme Development, Delivery and Review policy and procedure will at a minimum, include:-
 - Identification of Training Needs research results
 - Programme schedules
 - Training and assessment specifications
 - Minutes of meetings relevant to programme development, delivery and review
 - Awards Council programme validation application results
 - Improvement actions
 - Programme Appraiser Handbook
 - Transition Quality Assurance System (TQAS) Documents and Forms
 - Monitoring reports
 - Programme review reports
 - Programme evaluation reports

6. Fair and Consistent Assessment of Learners

Policy

The Kerry ETB is committed to the fair and consistent assessment of learners and to the utilisation of standards-based assessment systems. The Kerry ETB considers assessment an essential element of the learning process, as a mechanism to facilitate learner access, transfer and progression in terms of labour market needs and the National Framework of Qualifications.

In order to provide fair and consistent assessment of learners the Kerry ETB co-ordinates, designs and approves a range of assessment instruments which meet National Standards and which utilise four main assessment principles - Standards, Accuracy, Fairness, and Practicality.

6.1 Purpose

6.1.1 The purpose of this policy is to ensure that fair and consistent assessment of learners is provided in Kerry ETB provided and/or organised and/or procured training programmes.

6.2 **Responsibilities**

- 6.2.1 The Kerry ETB has responsibility for:
 - a) Development and dissemination of 'Quality Assurance Assessment Operating Procedures
 - b) Dissemination of Assessment Regulations
 - c) Ensuring compliance with Kerry ETB Assessment Policy and requirements
 - d) Auditing of assessment in Kerry ETB provided, organised or procured training programmes.
- 6.2.2 The Kerry ETB has responsibility for development and approval of assessment instruments in accordance with approved assessment design mechanisms e.g. :
 - a) Kerry ETB approved assessment design methodologies (ETB methodologies can be inserted here)
 - b) Assessment Design Series, (QA98/01, QA98/02, QA98/03)
 - c) Assessment Regulations
 - d) Policy on Assessment Development and Marking and Grading for Adult Courses
- 6.2.3 The Kerry ETB training centre has responsibility to:
 - a) Implement assessment instruments, maintaining an ethical approach and ensuring the integrity of the assessment process

6.2 Assessment Design

- 6.3.1 The Kerry ETB has responsibility to:
 - a) Maintain 'QUALITY ASSURANCE ASSESSMENT OPERATING PROCEDURES' to ensure fair and consistent administration, delivery and review of assessments
 - b) Reflect the 'QQI POLICY ON ASSESSMENT' and/or 'MARKS AND STANDARDS' policy and procedures document

- 6.3.2 The Kerry ETB has responsibility to:
 - a) Ensure that the design of assessment instruments is in accordance with best practice, Kerry ETB Assessment Policy and requirements.
 - b) Provide an assessment design validation process to ensure technical and pedagogical validity and compliance with Kerry ETB assessment policy and procedures
 - c) Meet the National Standards as determined by the relevant Awards Council.

6.4 Coordinated Planning of Assessments

6.4.1 The Kerry ETB coordinates programme design, delivery and assessment to identify and clearly state the stages in the training programme when assessment should occur. This ensures that assessment is integrated in the programme and addresses the needs of learners.

6.5 Information to Learners

- 6.5.1 The Kerry ETB and the Kerry ETB training centre ensure that appropriate, relevant and accurate assessment information is available to for dissemination to learners. This information includes:
 - a) Learner responsibilities regarding assessment
 - b) Assessment methods, stages and appropriate sequencing
 - c) Repeat assessment criteria and learner appeals mechanisms
 - d) Guidelines regarding assessment modifications and accommodations, where appropriate, to facilitate specific learner needs.
- 6.5.2 Pre-course programme information reflects an outline of the award and an overview of assessments.

6.6 Assessment Security and Accommodation

- 6.6.1 The Kerry ETB and the Kerry ETB training centre ensure that systems are in place to protect the security and integrity of the assessment process.
- 6.6.2 The Kerry ETB training centre ensures that resources and monitoring are in place to:
 - a) Protect the security and integrity of learner assessment documentation and assessment materials, including learner work where appropriate
 - b) Maintain and secure assessment results and records
 - c) Supervise assessments
 - d) Address any intentional or unintentional acts by learners and staff, which may impact on the validity of the assessment process
 - e) Monitor a representative sample of assessment events at the point of assessment delivery
 - f) Review regularly local assessment security arrangements and update these as appropriate.
- 6.6.3 The Kerry ETB training centre operates in accordance with the Results Approval Process to ensure the accuracy of all results data submitted to the Awards Councils.

- 6.6.4 The Kerry ETB training centre provides for the adaptation of assessment processes, as necessary and reasonable, to accommodate learners with particular needs, in compliance with current equality legislation.
- 6.6.5 The Kerry ETB implements a process to address identified errors and omissions which impact on the validity of the assessment process.

6.7 Consistency of Marking

- 6.7.1 The Kerry ETB:
 - a) Specifies the roles and responsibilities of personnel who carry out assessment duties
 - b) Develops training programmes, to equip personnel to carry out their assessment responsibilities.
- 6.7.2 The Kerry ETB training centre
 - a) Implements the system for fair and consistent marking in accordance with the QUALITY ASSURANCE ASSESSMENT OPERATING PROCEDURES' (or similar procedure developed by the Kerry ETB and agreed with QQI) within the assessment criteria specified in the assessment instrument.
 - b) Operate a system for moderating of assessments in accordance with the QUALITY ASSURANCE ASSESSMENT OPERATING PROCEDURES' (or similar procedure developed by the Kerry ETB and agreed with QQI) within the assessment criteria specified in the assessment instrument.

6.8 Feedback to Learners

- 6.8.1 At course level, the Kerry ETB training centre ensures that learners:
 - a) receive timely and constructive feedback on their assessments, appropriate to the nature of the assessment, i.e. formative or summative
 - b) are provided with an opportunity to repeat an assessment when appropriate
 - c) are informed about the appeals process in relation to assessment results.

PROCEDURES – FAIR AND CONSISTENT ASSESSMENT OF LEARNERS

The QUALITY ASSURANCE ASSESSMENT OPERATING PROCEDURES' were developed through an extensive consultative process. They are designed to set out the assessment quality framework that underpins the planning, setting, operation, marking, recording, approval of results, and verification of all assessments leading to the request of an award certificate from an Irish Awarding Body.

The document containing the procedures has been divided into three sections:

Section 1 – The Purpose of Assessment. This section explains the role of assessment in the context of training and outlines the various approaches to assessment.

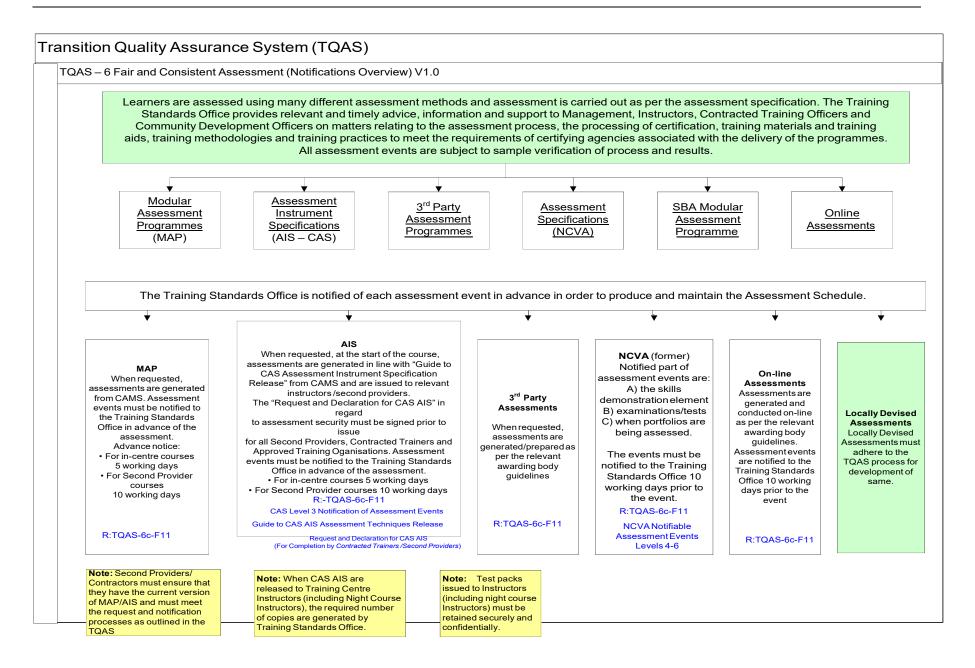
Section 2 – The Assessment Process. This section includes a process map of the assessment process in and outlines the various roles and responsibilities of those involved.

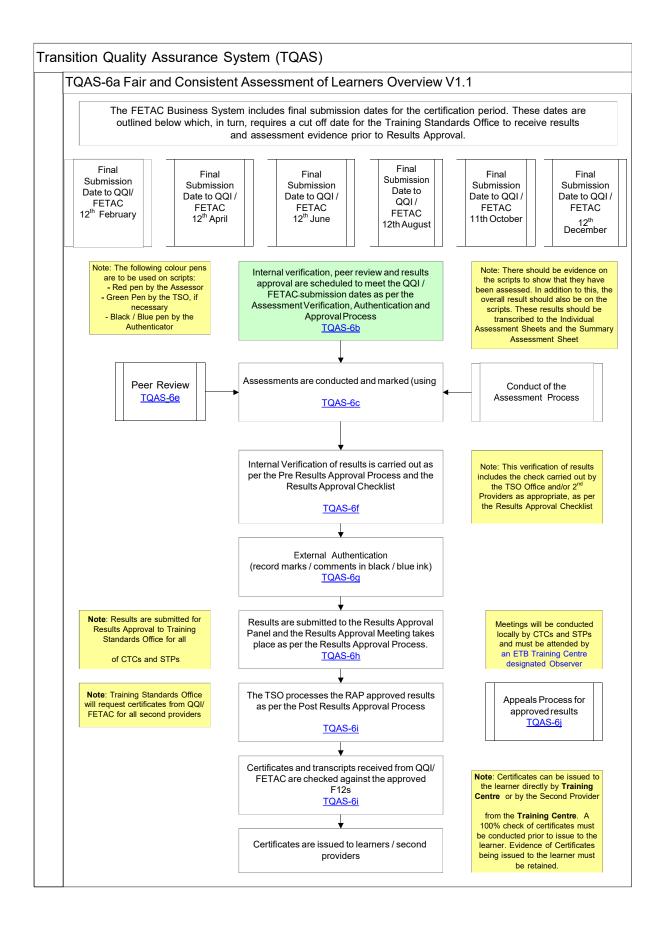
Section 3 – Quality Assuring the Assessment Process: Assessment Operating **Procedures.** This section contains a specific listing of all assessment procedures stating their purpose, associated responsibilities and a detailed description of the steps required to meet the requirements of each procedure. (see TQAS Section 6 Fair and Consistent Assessment of Learners, Documents)

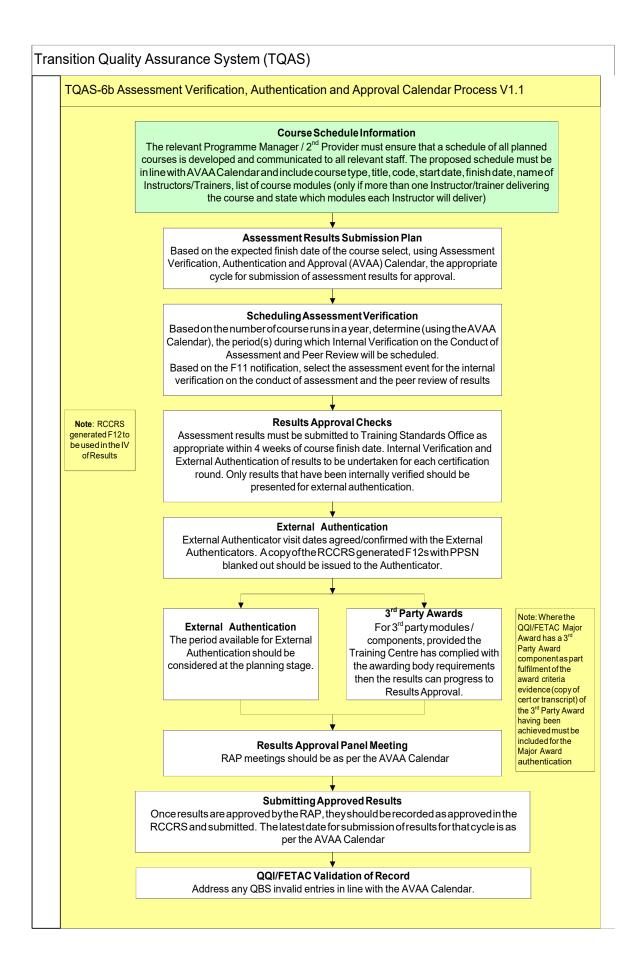
Quality Assurance Fair and Consistent Assessment of Learner procedures are available in this Over-Arching Quality Assurance Manual and on the Intranet /Transition Quality Assurance System (TQAS) as follows:-

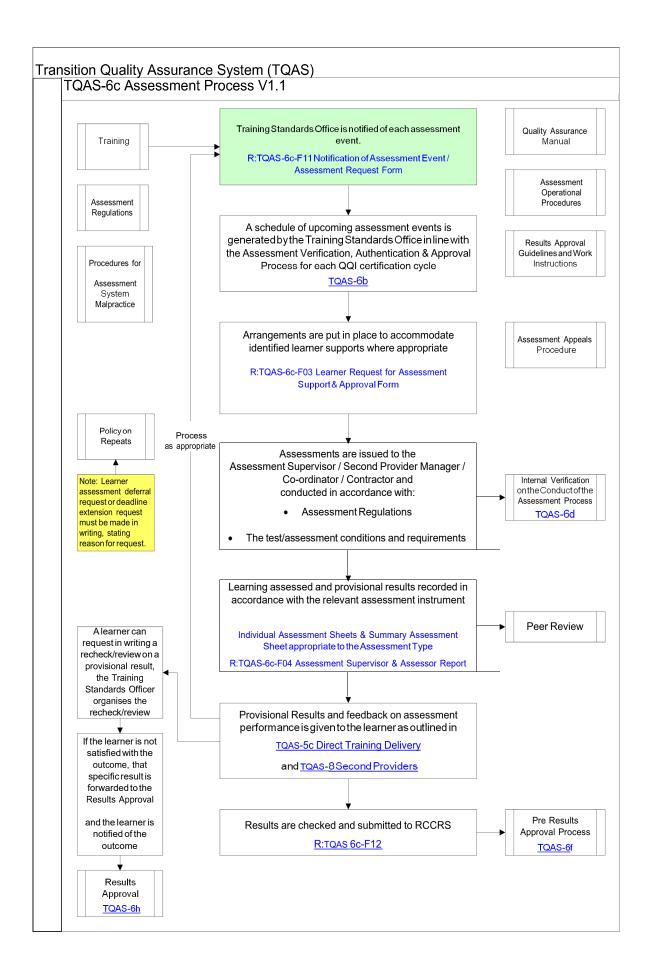
TQAS Section Six Process Maps

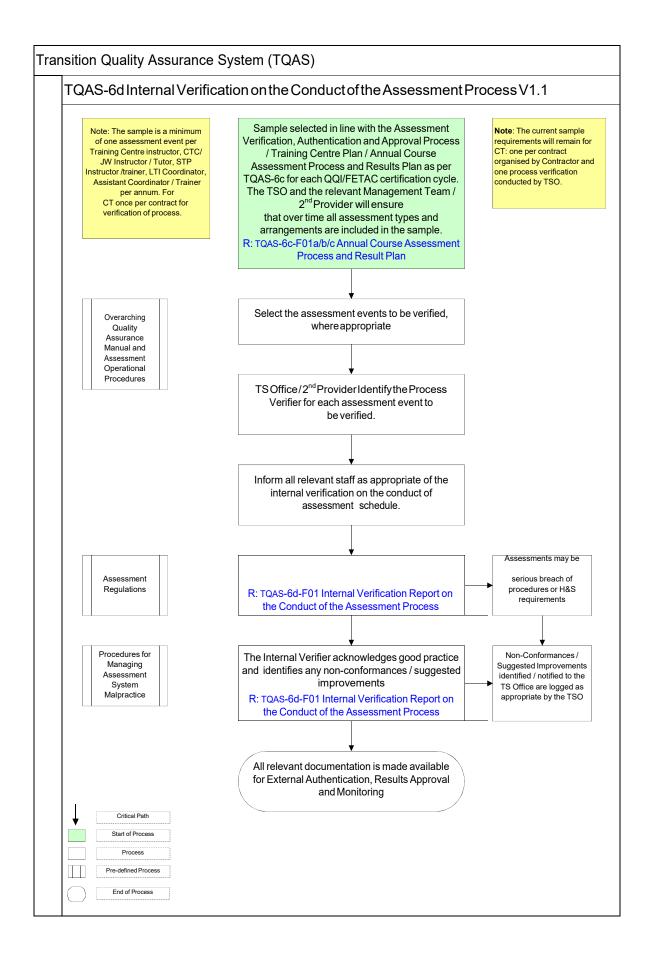
- TQAS 6 Fair and Consistent Assessment (Notifications Overview)
- TQAS 6a Fair and Consistent Assessment of Learners Overview
- TQAS 6b AVAA Calendar Process
- TQAS 6c Assessment Process
- TQAS 6d Internal Verification on the Conduct of the Assessment Process
- TQAS 6e Peer Review of Assessment Results
- TQAS 6f Pre Results Approval Process and Internal Results Verification
- TQAS 6g External Authentication
- TQAS 6h Results Approval Process and Meeting
- TQAS 6i Processing of Results Post Results Approval
- TQAS 6j Learner Assessment Appeal Process
- TQAS 6k Certification Audit Process

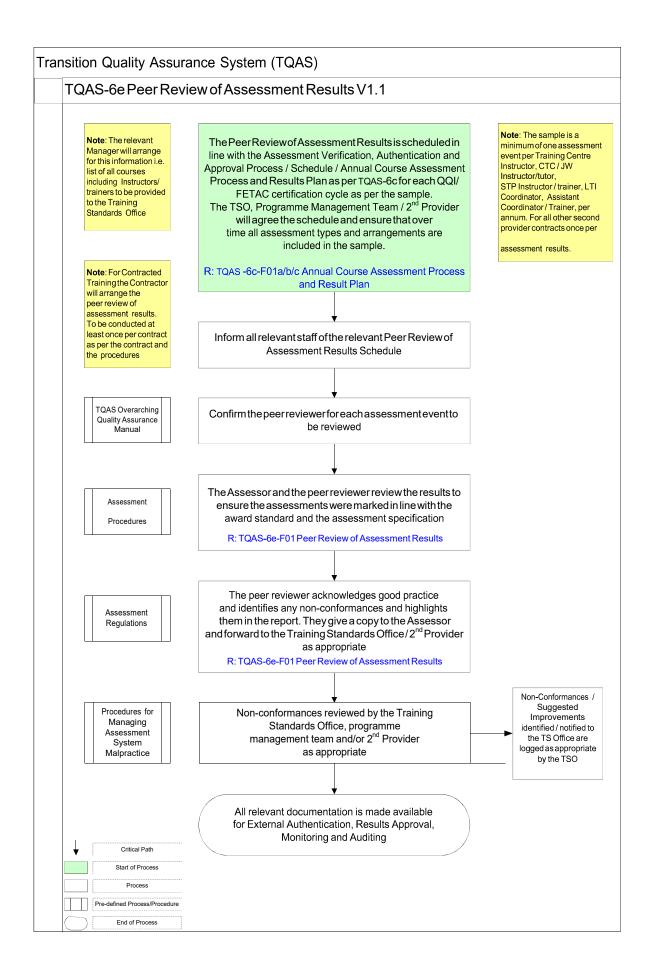


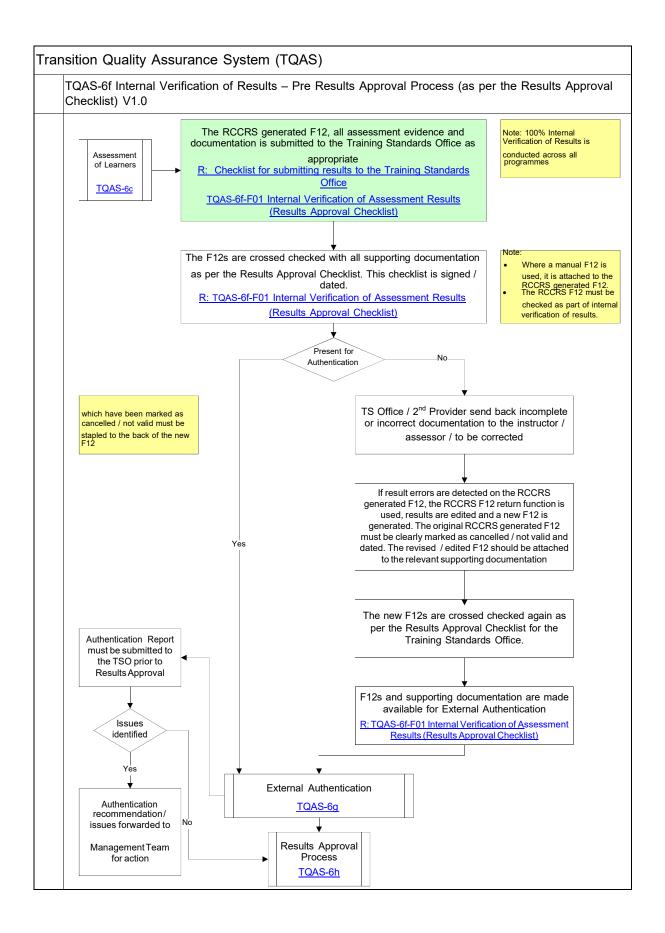


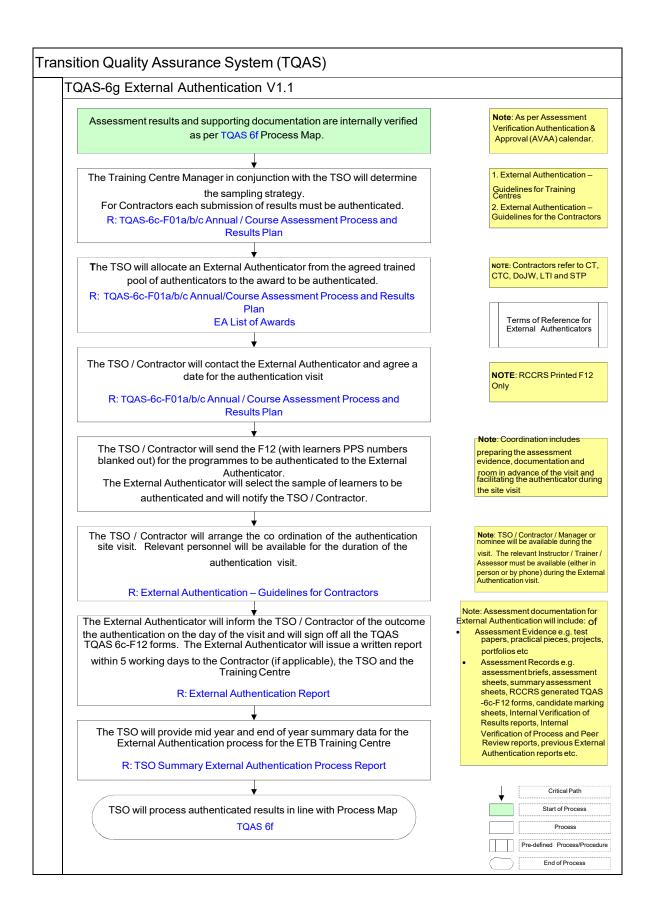


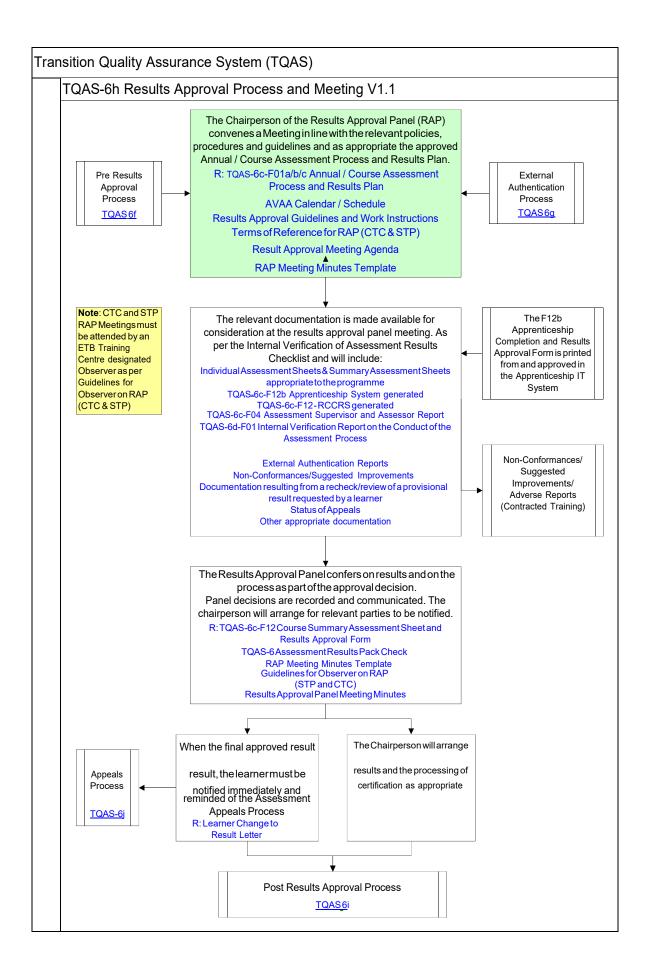


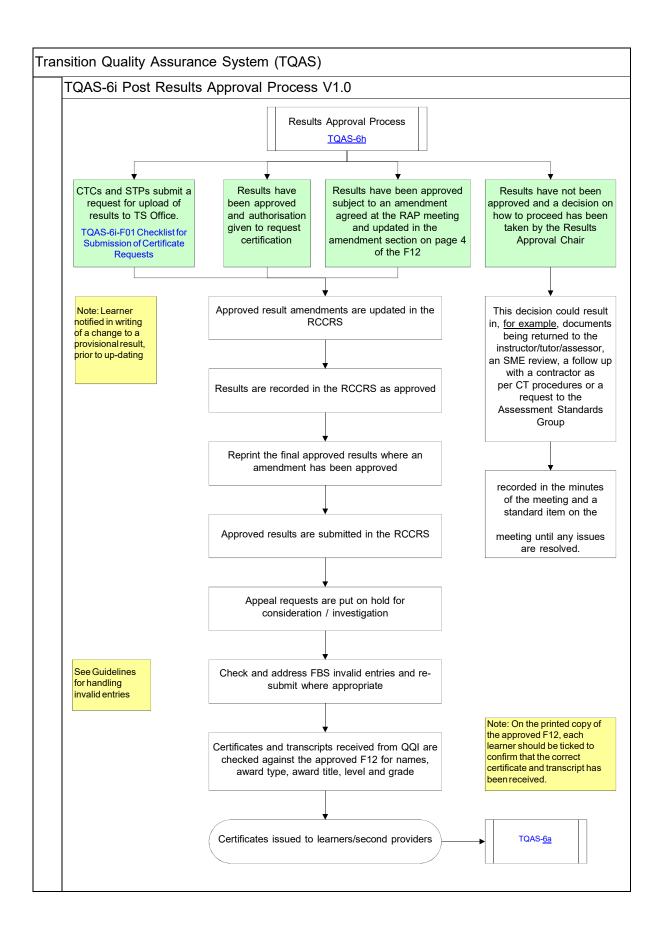


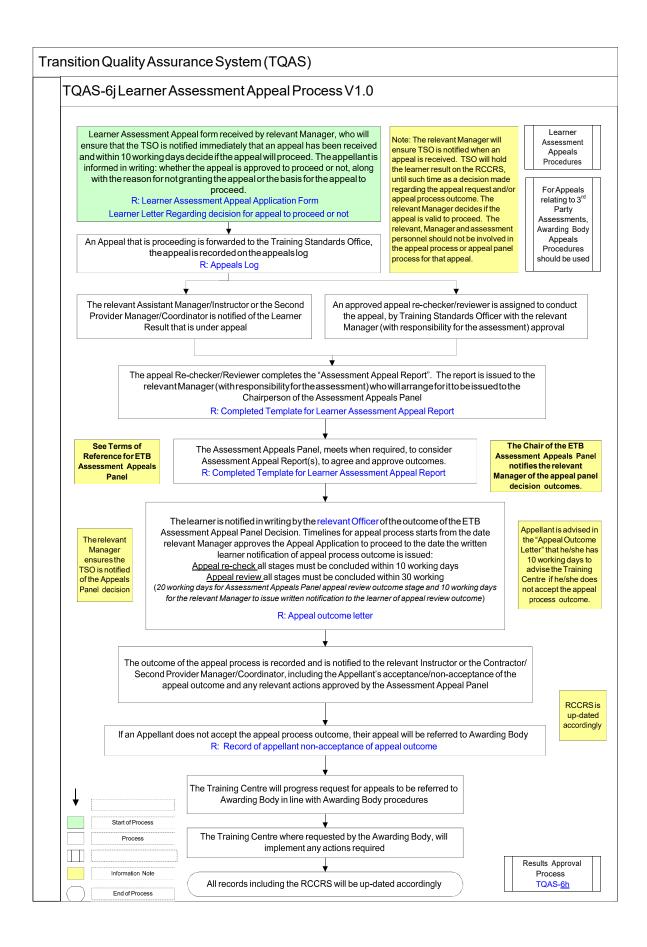


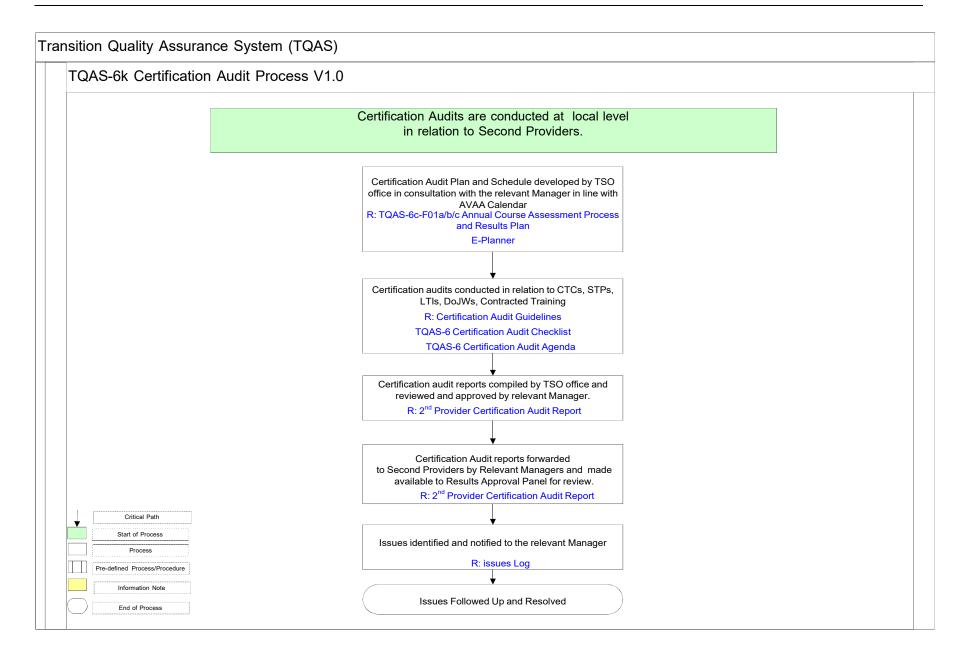












6.9 Monitoring Evidence of Implementation

- 6.9.1 The Kerry ETB training centre monitors the implementation of this Fair and Consistent Assessment of Learners Policy
- 6.9.2 Evidence to confirm implementation of this Fair and Consistent Assessment of Learners policy and procedure will at a minimum, include:-
 - Records of design validation process
 - Quality Assurance Assessment Operating Procedures
 - Certification data and statistics
 - Internal Verification reports
 - External Authentication reports
 - Results Approval Panel Meeting reports
 - Monitoring reports
 - Certification Audit reports
 - o Review of assessment instruments report
 - Assessment complaints records
 - o Transition Quality Assurance System (TQAS) Documents and Forms

7. **Protection for Learners**

Policy

The Kerry ETB recognises the need for protection for learners in the event of the unexpected cessation of a training programme and has in place systems to protect learners.

7.1 Purpose

7.1.1 The purpose of this policy is to ensure that learners are protected in the event of the unexpected cessation of any training programme provided, and/or organised and/or procured through the Kerry ETB

7.2 Responsibilities

- 7.2.1 The Kerry ETB will manage the implementation of this policy
- 7.2.2 The Kerry ETB training centre is responsible for disseminating information on these arrangements to learners.

7.3 Arrangements on the Unexpected Cessation of Programmes

- 7.3.1 The Kerry ETB has a written statement of arrangements in place for the protection of learners in accordance with section 45 of the Qualifications (Education and Training) Act 1999. This statement includes:
 - a) A statement that section 43 of the Qualifications (Education and Training) Act does not apply
 - b) Kerry ETB commitment to protection for learners in the event of the unexpected cessation of any training programme
 - c) Where arrangements are required they take cognisance of:-
 - I. Refund of fees
 - II. Learner transfer
 - III. Arrangements for non-fee paying learners

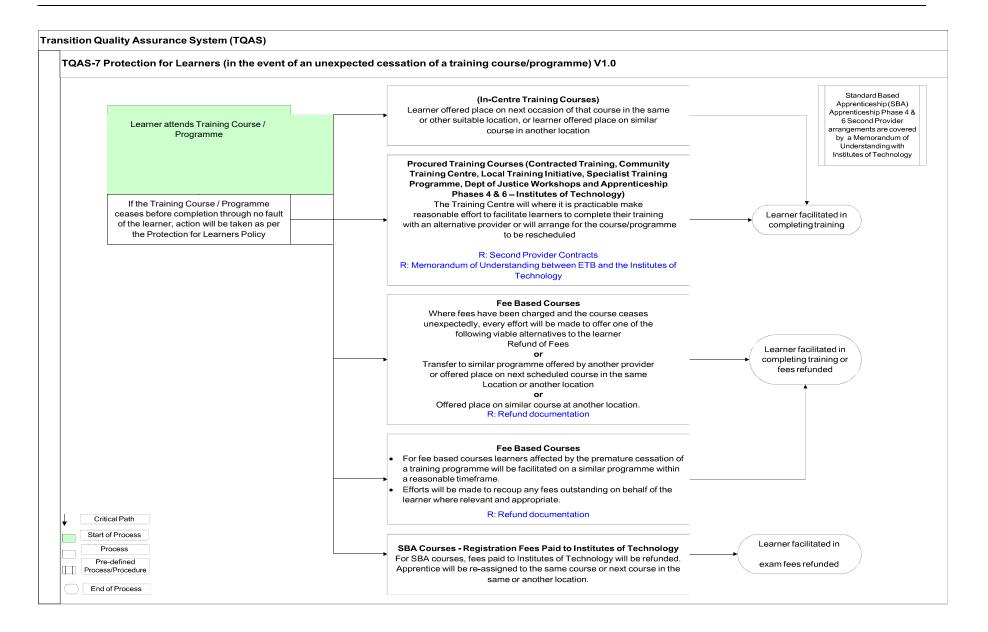
PROCEDURES – PROTECTION FOR LEARNERS

Quality Assurance, Protection for Learners Procedures are available in this Overarching Quality Assurance Manual and on the Intranet /Transition Quality Assurance System (TQAS) as follows:-

TQAS – Section Seven Process Map

TQAS–7 Protection for Learners

Statements of Arrangements relating to Protection for Learners, where appropriate, are available from the Kerry ETB.



7.4 Monitoring Evidence of Implementation

- 7.4.1 The Kerry ETB Training Centre monitors the implementation of this Protection for Learners policy.
- 7.4.2 Evidence to confirm implementation of the Kerry ETB Protection for Learners policy will at a minimum, include:-
 - $\circ\,$ A statement of arrangements for Protection for Learners in programme information
 - Fee refund documentation, where it applies
 - Learner transfer documentation, in the event of the unexpected cessation of programmes
 - Transition Quality Assurance System Documents and Forms

8. Procuring Programme Delivery Through Utilisation of Second Training Providers

Policy

The Kerry ETB, as first provider, is committed to a consistent approach in working with second providers and assuring the quality of all organised and procured training programmes and related services.

8.1 Purpose

8.1.1 The purpose of this policy is to ensure that the Kerry ETB and its second providers have clear agreement regarding their respective quality assurance roles and responsibilities.

8.2 **Responsibilities**

8.2.1 The Kerry ETB and the training centre Manager manage the implementation of this Procuring Programme Delivery through utilisation of a Second Provider Policy.

8.3 Selection of a Second Provider

- 8.3.1 Kerry ETB as appropriate select second providers who meet specific Kerry ETB training provision criteria as specified in the relevant procedures.
- 8.3.2 Selection criteria are regularly reviewed by the Kerry ETB to ensure compliance with the organisations quality assurance requirements.

8.4 Statement of Arrangements/Contractual Agreement

- 8.4.1 The Kerry ETB ensures that quality assurance roles and responsibilities of the Kerry ETB as first provider and any second provider involved form part of an agreed written statement or contract.
- 8.4.2 Second providers provide evidence that their staff involved in providing Kerry ETB organised or procured training programmes and related services are assigned on the basis of capability to satisfy statements of arrangement/contract requirements
- 8.4.3 The Kerry ETB statement of arrangements or contractual agreements incorporate the following:
 - a) Effective consultation has taken place between Kerry ETB, as first provider, and any second provider, in respect of the programme and their respective roles and responsibilities.
 - b) Agreement has been reached on the implementation of quality assurance
 - c) Clear communication, monitoring and reporting arrangements are in place.
- 8.4.4 The Kerry ETB ensures that relevant programme operational procedures are incorporated in second provider statements of arrangements/contract.

8.5 Reporting Arrangements

- 8.5.1 Reporting requirements specify the following:
 - a) The contact person(s) in the Kerry ETB and the in the second provider

b) The content, form and frequency of communication between the Kerry ETB and

any second provider

8.5.2 The content of the second provider report advises the Kerry ETB about strengths and,

identified areas for improvement and corrective actions taken in relation to the following:-

- a) Programme design and content
- b) Programme delivery
- c) Assessment and learning outcomes
- d) Related programme services and resources
- e) Attainment of programme objectives
- f) Learner and staff feedback
- 8.5.3 The Kerry ETB ensures that second provider report findings are made available for utilisation in programme reviews, monitoring and evaluation.

8.6 Monitoring Arrangements

- 8.6.1 The Kerry ETB ensures that they specify and agree monitoring arrangements with any second provider re Kerry ETB monitoring.
- 8.6.2 Monitoring arrangements are in accordance with the Kerry ETB Quality Assurance approach to monitoring.

PROCEDURES – PROCURING PROGRAMME DELIVERY THROUGH UTILISATION OF SECOND PROVIDERS

Quality Assurance, Procuring Programme Delivery Through Utilisation of Second Providers Procedures are available in this Overarching Quality Assurance Manual and on the Intranet /Transition Quality Assurance System (TQAS) as follows:-

TQAS – Section Eight Process Map

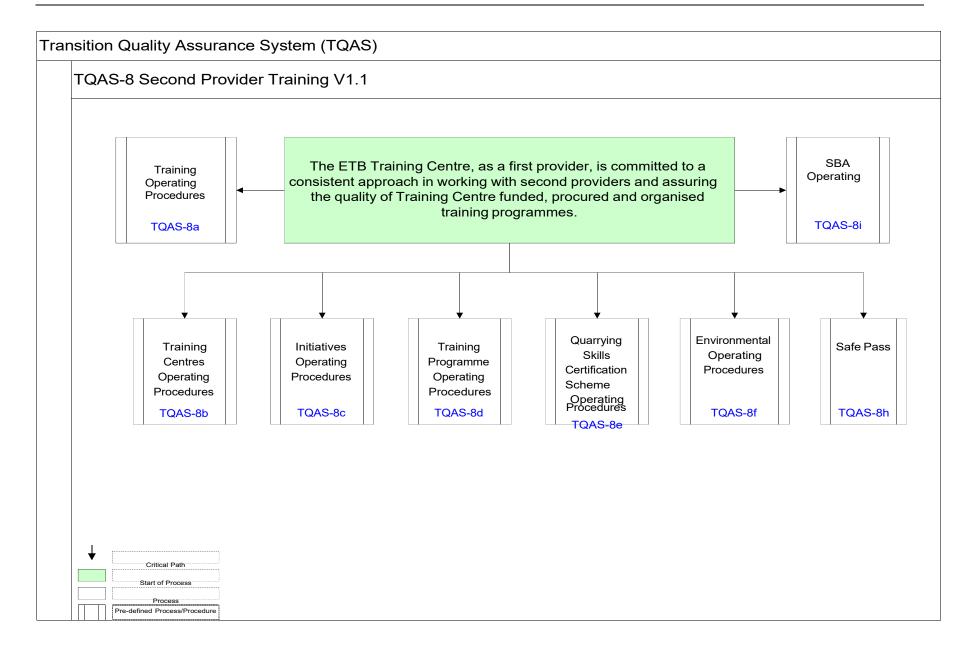
 TQAS – 8 Procuring Programme Delivery Through Utilisation of Second Training Providers

Process maps related to individual 2nd providers are available on the TQAS as follows:-

- 8a Contracted Training
- 8b Community Training Centres
- 8c Local Training Initiatives
- 8d Specialist Training Programmes
- o 8e CSCS/QSCS
- 8f Environmental Training
- o 8i Apprenticeship

Kerry ETB agreements with second providers range from a contractual agreement to a Memorandum of Understanding and programme procedures specific to the individual provider type.

An example of a contractual agreement is that which forms the basis of Contracted Training. In this instance, contracted training organisations registered through the Approved Trainer Organisation (ATO) process, deliver Kerry ETB funded training programmes either in the Kerry ETB training centre or in other locations. Other types of agreements relate to Kerry ETB training delivered in community based setting such as Specialist Training Providers i.e. Training Centres for People with disabilities and Community Training Centres.



8.7 Monitoring Evidence of Implementation

- 8.7.1 The Kerry ETB Training Centre monitors the implementation of this Procuring Programme Delivery through Utilisation of Second Training Providers policy.
- 8.7.2 Evidence to confirm implementation of this Procuring Programme Delivery Through Utilisation of Second Training Providers policy and procedure will at a minimum, include:-
 - Statements of arrangements or contractual agreements
 - Relevant correspondence and minutes of meetings with second providers
 - Second provider reports
 - Monitoring reports.
 - Learner and staff feedback results
 - Records of achievement of programme objectives, including certification and placement, where appropriate
 - Monitoring improvement plan actions
 - Transition Quality Assurance System (TQAS) Documents and Forms
 - o Second Provider Portal Documents and Forms

9 MONITORING

Policy

The Kerry ETB recognises the importance of and is committed to maintaining Quality Assurance standards through a systematic approach to monitoring of its training programmes and related services. This process of monitoring leads to continuous improvement initiatives that contribute to maintaining programmes which address labour market requirements, social cohesion and economic competitiveness at a national, geographical, sectoral, organisational and individual level.

9.1 Purpose

9.1.1 The purpose of this policy is to ensure that our training programmes and related services are monitored in accordance with our quality assurance monitoring policy.

9.2 Responsibility

- 9.2.1 The Kerry ETB and the Kerry ETB training centre has responsibility to manage the implementation of this monitoring policy at a local level and to monitor the dissemination of information to prospective learners.
- 9.2.2 Monitoring procedures have been developed in keeping with the Kerry ETB approach to Quality Assurance monitoring.
- 9.2.3 The Kerry ETB training centre has particular responsibility to monitor the dissemination of information to prospective learners.

9.3 Quality Assurance Monitoring System

- 9.3.1 The Kerry ETB and the Kerry ETB training centre integrate monitoring of Awards Councils' requirements with existing internal quality management systems, where relevant.
- 9.3.2 Quality assurance monitoring applies to the following Awards Councils' requirements
 - I. Communications
 - II. Equality
 - III. Staff Recruitment and Development
 - IV. Access, Transfer and Progression
 - V. Programme Development Delivery and Review
 - VI. Fair And Consistent Assessment of Learners
 - VII. Protection for Learners
 - VIII. Procuring Programme Delivery Through Utilisation of Second Providers
 - IX. Evaluation of programmes and Services
- 9.3.3 For programmes that are validated, this Kerry ETB is required to ensure that monitoring systems are structured to measure the following:
 - a) The on-going validity of a training programme, in the context of developing knowledge in the discipline and practice.
 - b) The extent to which the programme outcomes are being attained by learners
 - c) The appropriateness of the curriculum and assessment in relation to learning outcomes.

9.4 Monitoring Plan and Monitoring Report

9.4.1 The Kerry ETB training centre develops monitoring plans to schedule activity and produce a report(s) to record monitoring findings.

9.5 Development and Implementation of Improvement Plans

9.5.1 The Kerry ETB and the Kerry ETB training centre develop and implement continuous improvement and preventative and corrective processes in accordance with the Kerry ETB approach to quality assurance monitoring.

PROCEDURES – INTERNAL MONITORING

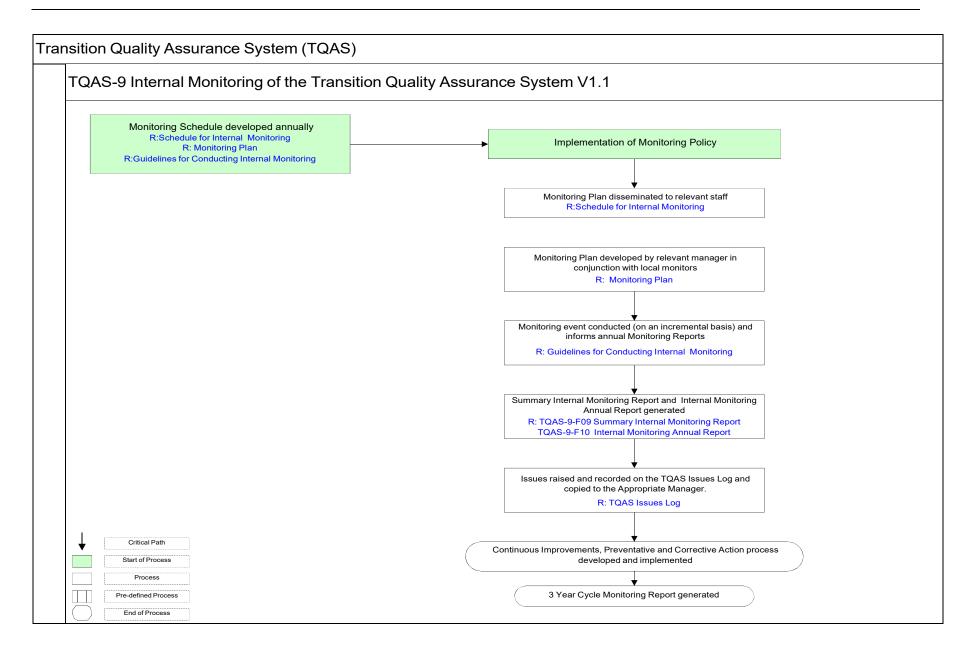
As indicated in the ETB Monitoring policy and the ETB approach to Quality Assurance monitoring underpins the organisation's monitoring procedures and activity.

This monitoring framework is described in the document called - 'QUALITY ASSURANCE MONITORING FRAMEWORK (FOR PROVIDED, ORGANISED AND PROCURED TRAINING PROGRAMMES AND RELATED SERVICES) 2006'. (see TQAS Section 9 Internal Monitoring, Documents)

Quality Assurance, monitoring procedures are available in this Overarching Quality Assurance Manual and on the Intranet /Transition Quality Assurance System (TQAS) as follows:-

TQAS Section Nine Process Maps

TQAS-9 Internal Monitoring



9.6 Monitoring Evidence of Implementation

- 9.6.1 The Kerry ETB monitors the implementation of this Monitoring policy.
- 9.6.2 Evidence to confirm implementation of the ETB Monitoring Policy and procedure will at a minimum, include:
 - Monitoring schedules and plans
 - o Monitoring reports:- Internal and second provider monitoring reports
 - o Kerry ETB Quality Assurance Monitoring Approach document.
 - Programme corrective, preventative and improvement actions
 - Learner, staff and other stakeholder feedback results.
 - Transition Quality Assurance System (TQAS) Documents and Forms

10. SELF-EVALUATION OF PROGRAMMES AND SERVICES

POLICY

The Kerry ETB is committed to the on-going evaluation of its programmes and services to ensure continued relevance of each training programme and related services to stakeholders and to facilitate continuous improvement.

10.1 Purpose

10.1.1 The purpose of this policy is to ensure the continued relevance and effectiveness of Kerry ETB programmes and related services to address labour market requirements, social cohesion and economic competitiveness at a national, geographical, sectoral, organisational and individual level.

10.2 Responsibilities

- 10.2.1 The Kerry ETB Management is responsible for evaluation of programmes and related services and oversees the implementation of the Kerry ETB evaluation process.
- 10.2.2 ETB Quality Assurance Operational Procedures for Evaluation of Programmes and Services (or approved ETB procedure) support the Quality Assurance evaluation process.
- 10.2.3 The Kerry ETB manages the implementation of this Evaluation of Programmes and Services policy.

10.3 Programme Evaluation Range and Schedule

10.3.1 The Kerry ETB establishes an annual schedule for the evaluation of training programmes and related services.

10.4 Programme Self Evaluation

- 10.4.1 Quality assurance self-evaluation is a formal and structured process, undertaken by the Kerry ETB, in consultation with relevant stakeholders, which include programme staff and learners directly involved in a programme.
- 10.4.2 The Kerry ETB takes part in self-evaluation of its training programmes and related services.

- 10.4.3 The Kerry ETB carries out evaluation of training programmes and related services in a formal, inclusive and evidence-based way and:
 - a) Include the findings of all programme reviews and monitoring
 - b) Include evaluation contributions from learners, staff and other key stakeholders
 - c) Use a standardised quality assurance self-evaluation checklist to ensure that the relevant policy and procedure is being implemented
 - d) Involve an External Evaluator for Kerry ETB programmes leading to a QQI award. This External Evaluator is independent of programme delivery and capable of comparing the quality of the programme being evaluated with that of similar programmes available elsewhere
 - e) Produce a standardised Programme Self Evaluation Report which identifies strengths, areas for improvement and recommendations in relation to:
 - i) Programme design and content
 - ii) Programme delivery
 - iii) Assessment of learning
 - iv) Associated services and resources
 - v) Attainment of programme objectives
 - f) Produce a standardised Programme Improvement Plan based on recommendations from the Self Evaluation Report and which specifies the following:
 - i) Identification of improvement actions agreed
 - ii) Responsibilities for improvement actions required
 - iii) Agreed timeframe for implementation of improvement actions
 - iv) Implementation of improvement actions
 - g) Submit the Programme Self Evaluation Report and the Programme Improvement Plan to the relevant officer for consideration and approval
- 10.4.4 The Kerry ETB submits an internal evaluation report to QQI
- 10.4.5 The Kerry ETB considers, responds to and implements, as appropriate, Awards Councils' recommendations for improvement, if any.

PROCEDURES – SELF-EVALUATION OF PROGRAMMES AND SERVICES

The ETB QUALITY ASSURANCE OPERATIONAL PROCEDURES FOR EVALUATION OF PROGRAMMES AND SERVICES' were developed through an internal consultative process, and draw on systems, structures, processes and procedures that are already in place and/or planned in the Kerry ETB details of the ETB approved ETB procedure). They take a pragmatic approach that aims to be cost and human resource effective. They have been developed to support the Kerry ETB in ensuring the continued relevance and effectiveness of its programmes and services in relation to labour market needs.

They provide the basis for the Kerry ETB to implement the Kerry ETB Quality Assurance Policy regarding Evaluation of Programmes and Services and to improve training practice. This helps to ensure organisational consistency while allowing the flexibility to take relevant issues such as range and nature of different programmes – into account in the design and implementation of evaluations.

They address areas such as:-

- The evaluation process
- Range of evaluations
- Roles and responsibilities
- Kerry ETB evaluation principles
- Kerry ETB evaluation methodology.

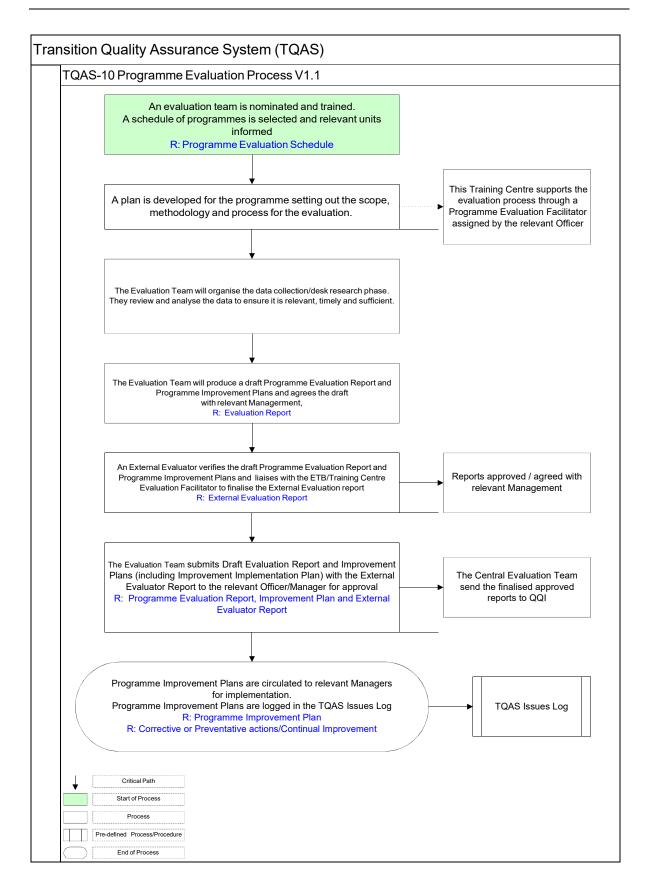
These procedures are subject to an on-going consultation process.

Quality Assurance, procedures are available in this Overarching Quality Assurance Manual and on the Intranet /Transition Quality Assurance System (TQAS) as follows:-

TQAS Section 10 Process Maps

TQAS-10 Programme Evaluation

Additional information is also contained in the ETB Quality Assurance Operational Procedures for Evaluation of Programmes and Services leading to QQI awards located on TQAS Section 10 Programme Evaluation, Documents.



10.5 Monitoring Evidence of Implementation

- 10.5.1 The Kerry ETB monitors the implementation of this Evaluation of Programmes and Services policy.
- 10.5.2 Evidence to confirm implementation of this Evaluation of Programmes and Services policy and procedure will at a minimum, include:-
 - Self- evaluation reports
 - External evaluation reports
 - Kerry ETB programme evaluation improvement plans
 - Evidence of implementation of the improvement plans